Comprehensive Annual

Financial Report



Parkway School District • C2 • Chesterfield, Missouri For the Fiscal Year Ended June 30, 2018



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PARKWAY C-2 SCHOOL DISTRICT CHESTERFIELD, MISSOURI

COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 2018

Prepared by the Chief Financial Officer's Division

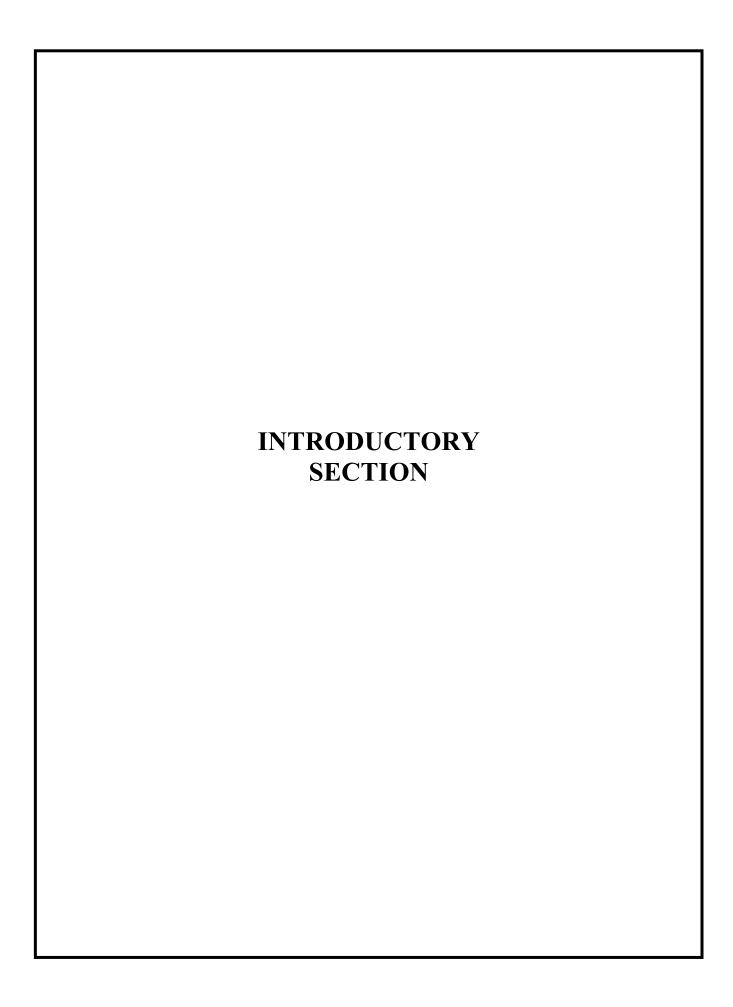
Patricia Bedborough, Chief Financial Officer Brian Whittle, Director of Finance

COMPREHENSIVE ANNUAL FINANCIAL REPORT AND

INDEPENDENT AUDITORS' REPORT

PARKWAY C-2 SCHOOL DISTRICT

June 30, 2018





November 6, 2018

Members of the Board of Education and Residents of the Parkway School District

The Comprehensive Annual Financial Report (CAFR) of the Parkway C-2 School District (District), Chesterfield, Missouri for the fiscal year ended June 30, 2018 is presented on the following pages. This report provides full disclosure of the District's financial operation. Missouri revised statute 165.111 requires an audit to be performed at least biennially of the financial records of all funds of the District. Parkway has always chosen to have an audit done annually rather than biennially. This CAFR, which includes an opinion from the Independent Auditors that conducted the District's audit, conforms to the Generally Accepted Accounting Principles in the United States of America (GAAP) as applicable to governmental entities. The District maintains full responsibility for the accuracy of the data and the completeness and fairness of the presentation, including all disclosures.

We believe that all data, as presented, is accurate in all material respects and that it is presented in a manner to fairly set forth the financial position and results of the District's operations as measured by the financial activity of its various funds. We further believe that all disclosures necessary to enable the reader to gain the maximum understanding of the District's financial activities have been included.

This letter of transmittal is designed to be read in conjunction with the Management Discussion and Analysis (MD&A) report which is located following the independent auditors' report. Financial highlights and a discussion of the District's financial condition are provided in the MD&A.

The CAFR is presented in three sections as follows:

- 1. The Introductory Section, which includes a Letter of Transmittal, Principal Officials, Organizational Chart of the District, and Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting.
- 2. The Financial Section, which begins with the Independent Auditors' Report and includes the MD&A, the Basic Financial Statements, Notes to Basic Financial Statements, Required Supplementary Information and Supplementary Information.
- 3. The Statistical Section, which includes selected comparative financial, non-financial, demographic and economic data for the District.

Profile of the Organization

This report includes all funds of the District. The District is a political subdivision of the State of Missouri created under the Constitution of Missouri.

The District is considered a national leader in innovative education. Its teachers, administrators and students strive for excellence each day. The District is more than just a school system; it is a nurturing community that fosters individual talents and encourages collaborative thinking. At District, when one person succeeds, everyone grows. It is the Mission of the Parkway School District to ensure all students are capable, curious and confident learners who understand and respond to the challenges of the ever changing world. The District believes that Higher Expectations bring Brighter Futures For All By All. Certain accomplishments of the District are as follows:

- Blue Ribbon Schools Parkway has 17 U.S. Blue Ribbon and 19 Missouri Gold Star schools.
- National Merit Scholars 22 Parkway students were named National Merit Semifinalists.
- America's Best High Schools All four traditional Parkway high schools Central, North, South and West were named best High Schools in America by U.S. News and World Report.
- National Schools of Character Parkway was named as a National School District of Character. Parkway has eleven National Schools of Character.
- Green Ribbon Schools Parkway received two of only four National Green Ribbon awards given to schools in Missouri from the U.S. Department of Education in 2018. Parkway now has four National Green Ribbon Schools Bellerive Elementary, Green Trails Elementary, McKelvey Elementary and North High honored for innovative efforts to reduce environmental impact and utility costs, improve health and wellness, and ensure effective sustainability education.
- Energy Star Certified Schools Parkway has 16 schools recognized as Energy Star certified schools.
- National Board Certification parkway has 41 National Board certified teachers.
- **Top Test Scores in Missouri** Parkway earned a 98.6 on the most recent annual performance report issued by the Missouri Department of Elementary and Secondary Education. Parkway ranked among the top 10 districts in the state with over 1,000 students.
- **Financials** Parkway has consistently earned a Certificate of Excellence in Financial Reporting from the Association of School Business Officials International.. Parkway is one of only four school districts in Missouri to earn the Standard and Poor's AAA bond rating.
- **Top Workplace** Parkway School District was selected as a Top 10 workplace in St. Louis by *The St. Louis Post-Dispatch* based on surveys of employees for the third year in a row.
- **Social Justice Work** The District was honored at the National Network for Education Renewal Conference for social justice work.
- **CNG Buses** The District recently purchased 10 new CNG buses, bringing the total fleet to 40 CNG buses.
- **Longevity** The average Parkway school is 50 years old.

The Parkway School District Board of Education (the "Board"), consisting of seven elected officials, has the power to sue and to be sued and to make rules and regulations for its own government consistent with the laws of the State of Missouri and the State Board of Elementary and Secondary Education (DESE). The Board has oversight responsibility and control over all activities related to public education in the District, including the authority to designate management, and the ability to significantly influence operations and primary accountability for fiscal matters.

It is the responsibility of the District to make public education available to residents of the Parkway C-2 School District. The District is an independent entity and receives its funding from local, state and federal government sources and must comply with the requirements of these funding agencies.

The District operates the seventh largest school district of the 523 districts operating in the State serving 17,928 students for Fiscal Year 2017-2018. The District provides a full range of public education services at all grade levels ranging from kindergarten through grade twelve. In addition to a superior regular academic curriculum, the District offers a broad range of other programs for students including gifted/talented, English as a second language, fine arts, advanced college placement, interscholastic and intramural athletics, assistance for at-risk students and others. In addition, the District provides services beyond the broad K-12. The District operates two Early Childhood Education centers and multiple classrooms throughout the district buildings, which serves children before they attend kindergarten and a Community Education program for adult continuing education. Some of the services provided to our students include instructional staff, instructional materials, instructional facilities, administrative and business service support, food service and bus transportation services and facility maintenance.

Accounting System and Budgetary Control

The District's comprehensive annual financial report was prepared pursuant to School Board Policy and in accordance with the standards established by the Governmental Accounting Standard Board (GASB).

The District utilizes a fully automated accounting system as well as an automated system of control for fixed assets and payroll. This system provides a complete set of self-balancing accounts for each District fund. The chart of accounts used in this accounting system was developed in accordance with the Missouri Financial Accounting Manual prepared by the Department of Elementary and Secondary Education, School Finance Section, State of Missouri.

The District's accounting system for governmental funds operates on the modified accrual basis of accounting. At year end, the governmental funds are converted from the modified accrual basis to a full accrual basis for the presentation of government wide financial statements. In developing the District's accounting system, much consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable but not absolute assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of these controls should not exceed the benefits and the evaluation of costs and benefits requires estimate and judgments by management.

The District believes that the internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

A complete budgetary system of accounts is maintained in all of the District's funds in accordance with District policy. The accounting system provides interim financial reports which detail year-to-date expenditures and encumbrances as compared to the budget. These reports are distributed to the District's management and Board on a monthly basis showing the status of the budget accounts for which they are responsible. These reports compare each program, building and line-item account balance to the approved budget. A monthly financial statement is prepared and distributed to the Board for their approval.

Economic Condition and Outlook

The District is located in St. Louis County, Missouri, and covers an area of approximately 68 square miles, including portions of unincorporated St. Louis County as well as areas of the following municipalities: Maryland Heights, Creve Coeur, Chesterfield, Town & Country, Des Peres, Ballwin, Manchester, Twin Oaks, Country Life Acres, Valley Park, Westwood and Winchester. The District is a blend of commercial, industrial and residential activity. The economic diversity of the District, along with the high quality of education, makes Parkway C-2 School District an attractive community.

Since the District was organized in 1954, it has expanded from a rural farming community to a suburban industrial one, expanding from a small district to one of the largest in St. Louis County and tenth largest in Missouri. Today, the District includes four high schools, five middle schools, 18 elementary schools and two Early Childhood Development Centers. Parkway is currently accredited with distinction in performance under the Missouri School Improvement Program (MSIP) Standards administered by the State Department of Elementary and Secondary Education. The District is governed by the Board of Education, whose seven members are elected for staggered three-year terms of office.

The population within the District's boundaries is estimated to be 144,234. There were 17,928 children that attended school during the 2017-2018 academic year. The District employed the following full time equivalent staff; 1,388 certificated instructional staff. The current certified staffing created a certified staff to student ratio of 12.92:1 during the past academic year. The staffing ratio is expected to decrease slightly to 12.79:1 in 2018-2019 based on a projected student enrollment of 17,665 and instructional staffing of 1,381 FTE.

Major Initiatives

Current Year and Future Years

The District has spent the past year implementing its next generation five year strategic plan, Project Parkway 2.0, under which it will operate for fiscal years ending 2017 through 2021. The District operates on a Mission Statement that focuses on successfully educating all Parkway students and preparing them for the next stage of their lives.

As part of the first generation of Project Parkway, the District initiated its Profession Learning Committees (PLC's). These committees meet for two hours, once a month, to discuss and evaluate the process of delivering the best education to the students in order for them to be more capable, curious and confident learners who understand and respond to the challenges of the ever-changing world.

In addition to the PLC's, the District equipped each of its 33 buildings with Solar Panels for energy efficiencies. It is estimated that the combined savings across the District will be \$15,000 in the first year and over the twenty-year term of the lease, the cost savings for all sites is estimated to be \$1,200,000.

During the fall of 2011, the District developed an Ad Hoc Budget Review Committee. The purpose was to take a detailed look at the budget and make recommendations to the Board to address the declining reserve balances. It was not sustainable to continue spending down these reserves. As this committee reviewed the budget, the following principals were established:

- Our strategic plan is our roadmap in budgeting;
- We cannot compromise the strategic plan;
- The best approach is a multi-year budget planning;
- Fund balance parameters must be maintained over time;
- Goal is to achieve an 80/20 ratio of personnel to operating expenses (current ratio is 85/15);
- Staffing models must be established and followed;
- Classroom staffing is the priority;
- Cannot compromise professional development in support of all staff;
- The budget process must be transparent.

Under Project Parkway 2.0, Goal 3 is dedicated to the efficient allocation of resources including finances, facilities, personnel and time. The plan includes three measurable objectives and key performance indicators will indicate success or improvements needed. The measurable objectives are as follows:

- Each school, department and program will maintain ethical and fiscally responsible practices to effectively accomplish mission
- All personnel, time and resources will be allocated responsibly and flexibly based on mission related needs of students and the financial reality of the district
- Each school, department and program will successfully integrate environmentally, socially and fiscally sustainable best practices into their area of focus.

The key performance indicators include fund balance growth, evidence of an unqualified audit, successful bond issue elections, maintaining AAA credit rating, capital projects completion on time and on budget, personnel allocation based on targets, energy usage by building, water usage by building, wellness initiatives, etc.

Debt Administration

As of June 30, 2018, long-term general obligation bonds totaled \$206,945,000. This is an increase of \$5,325,000 from the prior fiscal year.

The District has remaining bonded debt capacity of \$535,565,296 on June 30, 2018.

Significant Board Policies

The District has entered into agreements with the Parkway National Education Association, the Parkway Registered Nurses' Association and the Communications Workers of America. Each of these agreements dictate the work environment and compensation for the members of each organization.

The Parkway National Education Association is a three year agreement that covers 2017-2018, 2018-2019 and 2019-2020. The Communications Workers of America agreement covers 2018-2019, 2019-2020 and 2020-2021. The Parkway Registered Nurses' Agreement covers the 2016-2017, 2017-2018 and 2018-2019 fiscal years.

Reserve requirements are set by the Board of Education policy at 17.3% of the current year's operating expenditure budget. These reserves include a 13.5% operating reserve maintained to cover cash flow needs during the first half of the fiscal year and the stabilization reserve of 3.8% of operating expenditures to cover either an unexpected facilities issue or VST program funding issue. The facilities contingency is needed due to the age of District buildings and the documented list of deferred maintenance projects. In order to lessen our need for annual borrowing for Tax Anticipation Notes, the Board has established a policy that operating fund reserves are to grow by at least .25% a year.

Independent Audit

The revised statutes of the State of Missouri require that an independent audit be conducted on a biennial basis. The District policy, however, requires that an independent certified public accounting firm conduct an audit annually. This requirement has been satisfied and the opinion of Kerber, Eck & Braeckel, LLP is included in this report.

The District is also required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance). Information related to this single audit, including the schedule of expenditures of federal awards, and independent auditors' reports on the internal control over financial reporting and compliance with applicable laws and regulations is included in a separate single audit report and is available at the School District's Administrative Offices for inspection.

Awards

For the past fifteen years, the District has received the Association of School Business Officials (ASBO) International, Certificate of Excellence in Financial Reporting Award. For the fiscal year ended June 30, 2018, the Comprehensive Annual Financial Report will be submitted again for the award.

Acknowledgments

It is our desire that this report contain the necessary information and data that will provide a better understanding of the operations of the District to the District's Board of Education, outside investors and interested local constituents. It is further hoped that this report has been produced in a manner that all readers will obtain a clear and concise picture of the District's financial condition to enhance our accountability to the public.

The preparation of the Comprehensive Annual Financial Report on a timely basis could not have been achieved without the efficiency and dedication of the District's Finance Department. Each member of the Finance Department has our sincerest appreciation for their efforts that contributed to the quality of this report. All contributed significantly toward this project and should be very proud of the final product.

We would also like to express our appreciation to the Board of Education for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectively submitted,

PARKWAY C-2 SCHOOL DISTRICT

Or. Keith Marty Superintendent

Patricia Bedborough Chief Financial Officer Brian Whittle
Director of Finance

COMPREHENSIVE ANNUAL FINANCIAL REPORT FISCAL YEAR ENDED JUNE 30, 2018

PARKWAY C-2 SCHOOL DISTRICT 455 NORTH WOODS MILL ROAD CHESTERFIELD, MISSOURI 63017 314-415-8100

BOARD OF EDUCATION

Mr. Jeff Todd President
Dr. Sam Sciortino Vice-President
Ms. Deborah Hopper Director
Ms. Kristy Klein Davis Director
Mr. Sudhir Rathod Director
Mr. Matthew Schindler Director
Mr. Kevin Seltzer Director

GENERAL ADMINISTRATION

Dr. Keith Marty Superintendent

Dr. Chelsea Watson Deputy Superintendent

Mr. Kevin Beckner Assistant Superintendent, Teaching, Learning

and Accountability

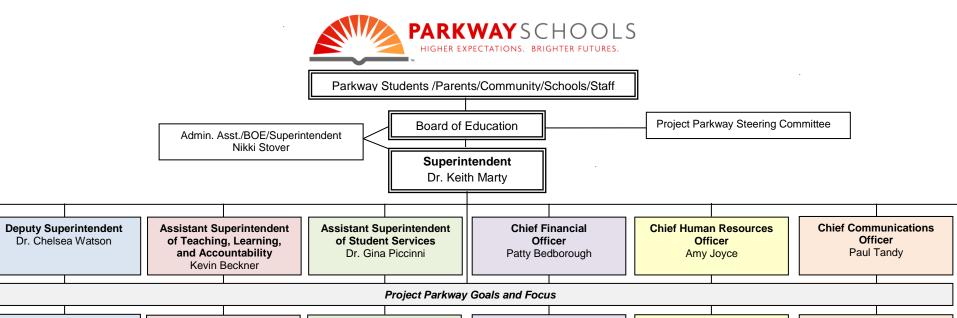
Dr. Gina Piccinni Assistant Superintendent, Student Services

Mr. Paul Tandy Chief Communications Officer

Ms. Amy Joyce Chief Human Resources Officer

FINANCIAL ADMINISTRATION

Ms. Patty Bedborough Chief Financial Officer



Elementary and Secondary School (K-12)

Principals Assistant Principals

Athletics and Activities Director

Project Parkway

Program Evaluation Coordination

Curriculum/Related Arts

Curriculum Coordinators **Early Learning** (Pre-K) Director

Professional Learning & Innovation Team Choice Programs, Director CTE & MCL Programs

Coordinator

Fern Ridge HS & Missouri Options, Coordinator

Talent Development Coordinator

Technology Integration, Information & Library Media, Coordinator

Technology & Innovation

Director

Customized Learning Team

Coordinators

Student Assessment Coordinator

CSIP/MSIP
Federal Programs/
Grants/Title
Program Evaluation
Professional
Learning Community

Coordination

Data Management and Research

Director Health Services

Director

Pupil Personnel and Diversity

Director

Special Education
Director

Counseling, Guidance and Character

Education Coordinator Special Services

Coordinator
Student Discipline and

Alternative Programs
Coordinator

Alliance for Healthy Communities

Director

School and Student Character Development

Budget and Fund Balance Management Finance

Director Accounts Payable

Payroll Financial Reporting

Facilities

Director

Project Planning Maintenance

Custodial Food and Nutritional

Services Director

Purchasing & Sustainability

Director
Better Building Challenge

Technology & Innovation
Director

Transportation Director

Employee Benefits and

Staff Wellness Risk Management

Liability and Workers

Grant Administration and Reporting

Human Resources

Director Coordinators

Calendars

Academic Employment Liaison to Employee

Groups/Unions
Operations Staff
Professional
Development

Union Contract
Administration
Workplace

Harassment Core Data Volunteers Compliance

Professional Learning Community Coordination

Government & Community Relations

Manager of Communications

News Media Relations

Coordinator of Communications

Safety and Emergency Management

Chief of Security

Alumni Association

Executive Director

Websites
Digital & Social Media
OASIS Program
Community Partnerships
Custodian of Records



The Certificate of Excellence in Financial Reporting is presented to

Parkway C-2 School District

for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended June 30, 2017.

The CAFR has been reviewed and met or exceeded ASBO International's Certificate of Excellence standards.

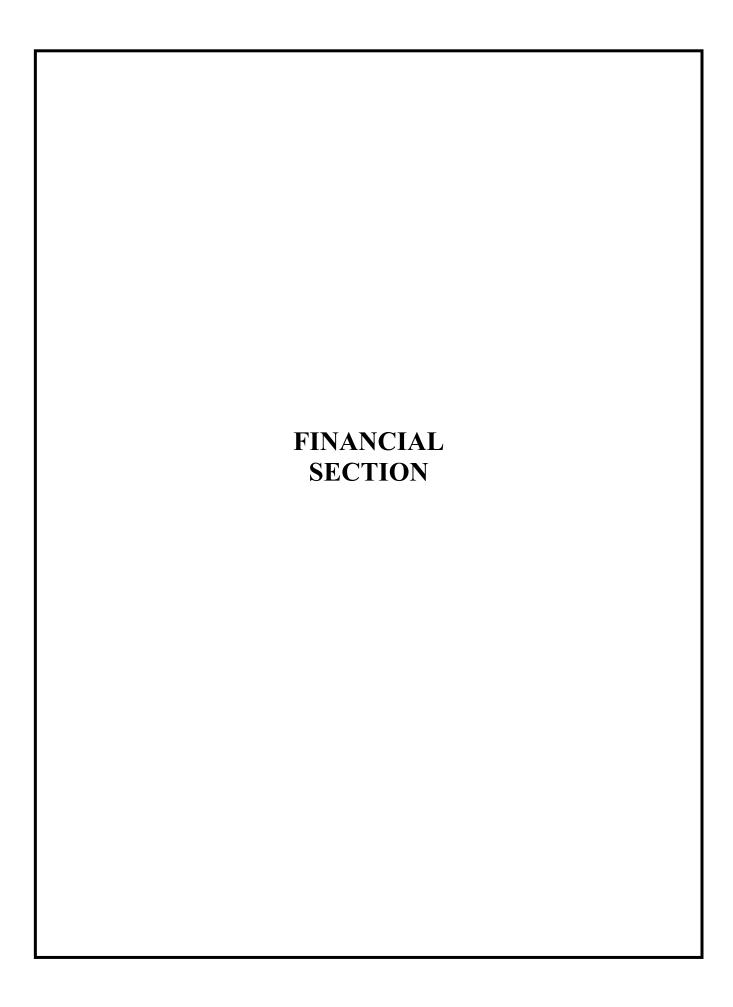


Charles E. Peterson, Jr., SFO, RSBA, MBA
President

Charless Secondon, Ja

John D. Musso, CAE
Executive Director

John D. Musso





CPAs and Management Consultants

One South Memorial Drive, Ste. 900 St. Louis, MO 63102 ph 314.231.6232 fax 314.880.9307 www.kebcpa.com

Independent Auditors' Report

Board of Education Parkway C-2 School District

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Parkway C-2 School District as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise Parkway C-2 School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of Parkway C-2 School District as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As described in Note L to the financial statements, in 2018, the District adopted new accounting guidance, GASB Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other than Pension Plans" and GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other than Pensions". Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Parkway C-2 School District's basic financial statements. The introductory section, supplementary information and the statistical section are presented for purposes of additional analysis and are not a required part of the financial statements.

The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 6, 2018 on our consideration of Parkway C-2 School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Parkway C-2 School District's internal control over financial reporting and compliance.

Keller, Eck & Brackel LLP

St. Louis, Missouri November 6, 2018

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

The Management's Discussion and Analysis (MD&A) of the Parkway C-2 School District's (District) financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2018. The intent of this MD&A is to look at the District's financial performance. Readers should also review the transmittal letter, financial statements and the accompanying notes to the financial statements to enhance their understanding of the District's financial performance.

FINANCIAL HIGHLIGHTS

Key financial highlights for the Fiscal Year 2017-2018 include the following:

• Net position increased by \$5,859,782 for the year ended June 30, 2018. The net increase was comprised of the following elements:

	Increase (Decrease)
Net investment in capital assets	\$ 11,317,478
Restricted for:	
Debt service	(6,923,047)
Certificated employees' compensation and benefits	2,548,201
Unrestricted	(1,082,850)
Net increase	\$ 5,859,782

"Unrestricted net position" decreased \$1,082,850 mostly due to an increase of pension expense of \$3,200,316 and an increase in other post-employment benefits (OPEB) expense of \$1,884,280. This was partially offset by operating revenues exceeding operating expenses by \$3,542,085. Other changes in compensated absences, early retirement payable and postemployment benefits also led to the net change in unrestricted net position.

The amount, "Net investment in capital assets" increased primarily due to an increase in capital assets and a decrease in debt related to capital assets. Capital assets, net of accumulated depreciation increased \$7,878,994 while long-term debt related to capital assets decreased \$21,344,231, unspent bond funds decreased by \$19,609,627, and small changes in the capital lease obligations and deferred charges on refunding led to a net increase in net investment in capital assets of \$11,317,478.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

FINANCIAL HIGHLIGHTS (continued)

"Net position restricted for debt service" decreased \$6,923,047 primarily as a result of an early extinguishment of \$6,390,000 in general obligation debt.

• Total assets and deferred outflows decreased by \$11,380,176 attributed to the following elements:

	Increase
	(Decrease)
Cash and investments - restricted and unrestricted	\$ 11,680,658
Receivables	(1,536,580)
Prepaid expenses and inventory items	671,187
Capital assets, net of depreciation	7,820,113
Deferred charge on refunding	(907,207)
Deferred OPEB outflows	9,436,014
Deferred pension contributions	(38,544,361)
Net decrease	\$(11,380,176)

The increase in cash and investments is a result of a few different elements. The biggest contributor to the increase was \$27.4 million in general obligation debt issued during the year for a crossover refunding. The increase from the debt issue was partially offset by debt payments, leading cash restricted for debt service to increase \$29.2 million. Over \$19.7 million was spent from the capital project fund for bond projects in the current year. That spending was partially offset by a property tax issued for capital projects. Cash from the proprietary fund use to account for the District's self-funded medical plan increased \$3.9 million. The remainder of the increase is from the operating fund cash.

There was a net increase in capital assets of \$7,820,113. This is primarily made up of current year additions of \$23,036,446 mainly due to the capital projects activity noted above less \$15,157,452 in depreciation. There was a decrease in receivables of \$1,536,580, this is primarily due to early collection of grant funds in fiscal year 2018 compared to fiscal year 2017.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

FINANCIAL HIGHLIGHTS (continued)

• Total liabilities and deferred inflows of resources decreased by \$17,239,958 due to the following items:

	I	ncrease
	(Decrease)	
Accounts payable, salaries and other payables	\$	745,613
Claims payable		383,797
Unearned revenue		316,802
Interest payable		654,258
Net pension liability	(3,997,845)
Other postemployment obligation	1	1,320,293
Liabilities due within one year		5,638,476
Liabilities due in more than one year		(955,153)
Pension deferrals	(3	1,346,199)
Net decrease	\$(1	7,239,958)

The overall decrease in liabilities and deferred inflows is primarily a result of a decrease in the net difference between projected and actual earnings on the pension plan. The liability related to other postemployment obligations increased primarily as a result of changes in assumptions. Long term liabilities primarily increased due to the issuance of a cross-over refunding bond which was partially offset by principal payments in 2018.

Other financial highlights are as follows:

- The largest source of revenue for the District continues to be locally assessed property taxes. In fiscal year 2018, the assessed valuation increased \$334,621,740 (7.7%) to \$4,705,282,070 from the prior year. The collection rate, on a full accrual basis of accounting, decreased to 96.23% from 96.48% in the prior year. The collection rate is still lower than our historic collection of around 97.0%. The collection rate remains low due to the settlement of protested taxes. Total current property tax revenue received amounted to \$192,649,490.
- Other local Ad Valorem tax revenues, such as county stock insurance, M&M surtax, financial institution taxes and locally assessed railroad and utility taxes are collected and distributed by the St. Louis County Department of Revenue. These taxes accounted for \$14,523,403 in general revenues. This was an increase of \$1,340,400 from the prior year. The increase was primarily a result of an increase in financial institution taxes. The District expects that source of revenue to decrease in the future as a result of a move of one of the larger financial institutions in the District.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

FINANCIAL HIGHLIGHTS (concluded)

- State aid is generated from the State of Missouri's School Foundation Formula and is distributed based on a modified per pupil basis. The District is considered a hold harmless district which means that local proceeds mainly support the District's operations. Hold harmless districts receive a minimum per pupil allocation from the State of Missouri. The per weighted average daily attendance rate for fiscal year 2018 was \$562.32. Actual formula funding received was \$9,108,816 or \$89,317 more than prior year.
- Total interest income generated in fiscal year 2018 was \$1,830,114 or \$462,588 higher than prior year. Interest income was higher than the previous year primarily due to a higher interest rate on our depository accounts.
- Charges for services are considered program revenue. The largest revenue source of charges for services is the tuition reimbursement for students living in the City of St. Louis and attending the District. The District received \$7,890,932 in tuition revenue from this source, which is an increase of \$66,582 from the prior year. The child nutrition program also was a large contributor to this revenue category. Fees charged for the nutrition program accounted for \$4,209,014 in revenue, an increase of \$142,251 from the prior year. Other large sources of program revenues include student activity receipts of \$3,970,112. The total increase in charges for services revenue was \$582,416 from the prior year.
- Grants and contributions account for \$11,814,166 in program revenues. The five largest sources of revenue within this category are the adult education and literacy program, \$1,502,252; federally funded child nutrition program, \$2,145,448; state reimbursed transportation aid, \$1,168,043; the federally funded Title I program, \$1,470,709; and contracted educational transportation services, \$2,884,503. These five sources generated \$9,170,955 in program revenue. Total grants and contributions are \$1,218,593 higher than the prior year. The increase is mostly due to the expansion of the AEL program and an increase in contracted transportation reimbursement.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

The District uses the Comprehensive Annual Financial Report (CAFR) format to report financial information. This document consists of a series of financial statements and associated notes to those statements. These statements are organized so the reader can understand the District's financial standing. The "Government-wide Financial Statements" Section, consisting of the Statement of Net Position and the Statement of Activities provide highly consolidated financial information and render a government-wide perspective of the District's financial position. The "Fund Financial Statements" Section that follows provides increasingly more detailed information on specific financial activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

THE DISTRICT AS A WHOLE

The Statement of Net Position and Statement of Activities

The Statement of Net Position and the Statement of Activities present an aggregate view of the District's financial standing. It also provides a more in depth view of the District's current financial standing than would normally be seen in the Governmental Fund Type statements. These statements include all assets and liabilities using the full accrual basis of accounting. Accrual basis of accounting factors when the funds are used regardless of when the District receives funds or when the District pays for services.

These two statements report the District's net position and changes in that net position. By showing the change in net position, the readers can determine whether the financial condition of the District improved or diminished. The causes of this change may be the result of many factors, some financial, some not. Non-financial factors include the District's property tax base, student enrollment, facility conditions and required educational programs for which little or no funding is provided.

Fund Financial Statements

The Districts' fund financial statements provide more in depth information about the District's financial position and results of operations. The District's major funds are the General Fund, Special Revenue Fund, Capital Projects Fund and the Debt Service Fund. These fund statements report governmental activities on a current or short-term basis.

Most of the District's activities are reported in governmental funds format. This format focuses on how money flows in and out of these funds and shows the reader the remaining balances left at end of the fiscal year. These funds are reported using the modified accrual basis of accounting. The statements measure cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a short-term view of the District's general governmental operations and the basic services the District provides. Governmental fund information helps the reader determine the changes in financial resources in order to understand what can be spent in the near future. The relationship between governmental activities (as reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Proprietary Funds

Proprietary funds use the same basis of accounting as business-type activities because the District attempts to recover costs through charges to the user. An example of a proprietary fund would be the Internal Service Fund (Self-Funded Health Insurance Plans).

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

THE DISTRICT AS A WHOLE (continued)

Governmental Activities

As reported in the Statement of Activities, the cost of the District's governmental activities for the year ended June 30, 2018 was \$259,174,149. The Statement of Activities shows the cost of program services, the charges for services and the operating grants and contributions, offsetting some of these services. Grants and contributions totaled \$11,814,166 and helped pay for certain programs. Charges for services include the following activities; tuition reimbursement, activity fees, fees for school lunches and facility use charges, contributed \$19,903,167 towards these programs. The remaining amount was financed primarily by the taxpayers of the District through ad valorem, sales, and property tax revenue totaling \$222,613,874. Investment earnings contributed \$1,830,114. State aid and unrestricted grants and contributions accounted for \$9,108,816. The "net cost" statement, on the following page, determines the remaining cost of the various categories and informs the reader how much each program is funded by proceeds other than charges for services and operating grants and contributions.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

THE DISTRICT AS A WHOLE (continued)

Governmental Activities (continued)

Table I compares the Total and Net Costs of Governmental Activities for fiscal year ended June 30, 2018 to June 30, 2017.

Table I
Total and Net Costs of Governmental Activities
(in millions)
Year ended June 30,

	2018		2017		
		otal cost f services	Net cost of services	Total cost of services	Net cost of services
Instructional programs Student activities	\$	137.113 4.421	\$ 125.983 0.451	\$ 137.322 4.918	\$ 126.040 1.049
Attendance		0.646	0.646	0.616	0.616
Guidance		7.755	7.755	7.592	7.592
Health services Improvements of instruction		2.999 8.083	2.973 8.083	2.796 8.252	2.641 8.252
Professional development		0.027	0.027	0.026	0.026
Media services Board of education		4.380 0.308	4.380 0.308	4.154 0.283	4.154 0.283
Executive administration		2.377	2.377	2.407	2.407
Building level administration		18.455	18.455	18.418	18.418
Operation of plant Pupil transportation		11.901 25.757	11.869 25.111	12.626 25.694	12.607 25.342
Food services		1.257	1.257	1.289	1.289
Business and central services		12.185	7.842	10.199	6.713
Security services Adult education		6.511 2.423	0.117 0.921	6.471 1.747	0.219 0.695
Community services		4.376	0.702	4.230	0.780
Interest and other expenses on long-term debt		8.200	8.200	6.860	6.860
Total	\$	259.174	\$ 227.457	\$ 255.900	\$ 225.983

Note: Net Cost of Services is computed by taking the Total Cost of Services and subtracting Charges for Services and Grants and Contributions.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

THE DISTRICT AS A WHOLE (continued)

Governmental Activities (continued)

Table II compares the District's Net Position as of June 30, 2018 to June 30, 2017 (restated).

Table II
Condensed Statements of Net Position
(in millions)
June 30,

	2018	2017
ASSETS		
Current and other assets	\$ 127.244	\$ 116.429
Capital assets	247.299	239.479
Total assets	374.543	355.908
DEFFERRED OUTFLOWS OF RESOURCES	81.780	111.796
LIABILITIES		
Other liabilities	263.529	254.107
Noncurrent liabilities	219.969	215.285
Total liabilities	483.498	469.392
DEFFERED INFLOWS OF RESOURCES	14.184	45.530
NET POSITION		
Net investment in capital assets	77.797	66.480
Restricted	10.207	14.582
Unrestricted	(129.363)	(128.280)
Total net position	\$ (41.359)	\$ (47.218)

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

THE DISTRICT AS A WHOLE (concluded)

Governmental Activities (concluded)

Table III compares the Changes in Net Position for fiscal year ended June 30, 2018 to June 30, 2017.

Table III
Changes in Net Position for Government-Wide Activities
(in millions)
Year ended June 30,

i cai chica fanc 50,		
	2018	2017
Program revenues		
Charges for services	\$ 19.903	\$ 19.321
Operating grants and contributions	11.814	10.596
General revenue		
Property taxes and other county taxes	207.174	190.242
Sales taxes	15.441	15.339
State aid	9.109	9.019
Loss on disposal of assets	(0.024)	
Grants and contributions not restricted	0.004	0.041
Loss on extinguishment of debt	(0.217)	
Investment earnings	1.830	1.369
Total revenue	265.034	245.927
Program expenses		
Instructional programs	137.113	137.322
Student activities	4.421	4.918
Attendance	0.646	0.616
Guidance	7.755	7.592
Health	2.999	2.796
Improvements of instruction	8.083	8.252
Professional development	0.027	0.026
Media services	4.380	4.154
Board of education	0.308	0.283
Executive administration	2.377	2.407
Building level administration	18.455	18.418
Operation of plant	11.901	12.626
Pupil transportation	25.757	25.694
Food services	1.257	1.289
Business and central services	12.185	10.199
Security services	6.511	6.471
Adult education	2.423	1.747
Community services	4.376	4.230
Debt service	8.201	6.860
Total expense	259.175	255.900
CHANGE IN NET POSITION	\$ 5.859	\$ (9.973)
Ending net position	\$ (41.359)	\$ (47.218)

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

REPORTING THE DISTRICT'S MOST SIGNIFICANT FUNDS

District Funds

Total sources of revenue for all governmental funds were \$265,274,111 while District expenditures were \$282,338,712. As the District completed its fiscal year ended June 30, 2018, the governmental fund balance was \$102,960,505 as compared to \$96,914,976 on June 30, 2017. The increase was mostly as a result of \$27 million cross-over refunding general obligation bonds issued in fiscal year 2018. After factoring out the change in restricted bond issue and capital projects fund balance of \$3,968,225, the remaining fund balances increased \$2,077,304.

The General Fund actual revenues were higher than budget by \$1,784,828 or 2.07%. Total actual expenditures for the General Fund were below the revised budget estimates by \$197,587 or .23%. The fund balance of \$43,019,139 is \$470,897 lower than the prior year. The decrease is due to planned transfers to the Special Revenue Fund and Capital Projects Fund.

The Special Revenue Fund actual revenues were under the revised budget by \$946,091. Total actual expenditures for the Special Revenue Fund were under revised projections by \$301,153. The fund balance of \$3,473,347 is \$2,548,201 higher than the prior year. The District combines the General Fund and Special Revenue Fund balance to measure operating fund balances. This is a measure used by the State of Missouri as well. In total, the two funds balances as a percent of expenditures grew to 19.82%, an increase of .35%. The District policy calls for growth in operating funds of at least .25% per year.

The Debt Service Fund actual revenues and other sources of \$53,238,714 and expenditures of \$30,288,089 resulted in an increase in the fund balance of \$22,950,625. The District's long-term plans include general obligation bond debt issuance in the future, which will spend down some of the fund balance.

The Capital Projects Fund actual revenues and other financing sources were \$5,148,020 while expenditures were \$24,130,420, decreasing the fund balance by \$18,982,400. This decrease is due to the spend down of bond funds issued in the prior year.

BUDGETING HIGHLIGHTS

The District's budget is prepared according to the Public School Laws of Missouri. During the course of the fiscal year, the School Board has the opportunity to approve budget adjustments on two separate occasions, once in the Fall and again in the Spring. Missouri Revised Statute 67.030 permits budget amendments to the expenditure budget as long as the changes do not exceed estimated revenues to be received during the year plus the unencumbered balance at the beginning of the fiscal year. The original budget for the School District was adopted June 14, 2017 with amendments being approved on December 6, 2017 and May 9, 2018.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

BUDGETING HIGHLIGHTS – (concluded)

Statements showing the District's original and final budget compared with the actual operating results of the District are provided in this Comprehensive Annual Financial Report (CAFR) on pages 62, 63, 67, and 68. The School District's year-end results were slightly better than had been projected, as conservative budgetary practices are customary.

During the Fall of each school year, budget amendments are presented to the Board of Education. The main objective of these adjustments is to refine the initial budget based on newly acquired information from the State of Missouri's Department of Elementary and Secondary Education for purposes of revenue projections along with local tax revenues based on projections following the setting of the tax rate. On the expenditure side, adjustments are made to the initial salary and benefit projections to reflect actual salary and staffing levels. In addition, school and program budgets are adjusted to include certain budget surpluses left unspent from the prior year. These amounts are not known at the time the initial budget is developed but have the Board of Education's approval to add them at a later date. Throughout the year, \$43,765,218 was added to the budgets within the General, Special Revenue, and Capital Projects Funds. Of this amount, \$36,295,832 for the bond issue and bond issue fees, \$5,504,343 for an increase in capital projects related to bond issues and \$1,965,043 in funds carried forward from the previous year.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

On June 30, 2018, the District had \$503,679,671 invested in land, buildings, furniture, equipment, vehicles, buses and construction projects in process. Of this amount, \$256,380,248 has been taken in depreciation. The District currently has a net book value of \$247,299,423 or 49.10% of the all capital assets' original cost. Increases during the year represent additions to those categories, while decreases represent retirements of assets during the year and depreciation of assets for the year.

During the current year, additions of \$23,036,446 of capital assets were capitalized while \$193,881 were retired. Depreciation for the year ended June 30, 2018, was \$15,157,452. Accumulated depreciation on the retired assets was \$135,000.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

<u>CAPITAL ASSETS AND DEBT ADMINISTRATION – (concluded)</u>

Table IV Capital Assets June 30,

	2018	2017
Land and land improvements	\$ 34,877,883	\$ 34,395,373
Buildings and building improvements	383,607,647	360,986,614
Vehicles and equipment	34,671,948	32,915,419
Construction in progress	50,522,193	52,539,700
Total	\$ 503,679,671	\$ 480,837,106

Debt Administration

On June 30, 2018, the District had \$206,945,000 in outstanding general obligation bonds. These bonds were originally issued for the purpose of capital improvements, building additions, and technology system advancements.

Note: Other long-term obligations include accrued compensated absences, obligations under capital leases and early retirement incentives. More detailed information on capital assets and debt administration can be found in notes D and F of the notes to the basic financial statements beginning on pages 42 and 43, respectively.

Table V
Outstanding Debt
June 30,

	2018	2017
General obligation bonds	¢ 22 105 000	¢
Series 2017 Series 2016	\$ 22,105,000 44,000,000	\$ - 44,000,000
Series 2015A	22,080,000	23,080,000
Series 2015B	50,000,000	50,000,000
Series 2012	19,705,000	23,545,000
Series 2011	17,010,000	19,555,000
Series 2010	30,000,000	31,000,000
Series 2009	2,045,000	10,440,000
Total	\$ 206,945,000	\$ 201,620,000

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The operating budget (which excludes debt service and bond issue) presented to the Board of Education for approval for fiscal year 2018-2019 includes operating revenues of \$239,490,705, operating expenditures of \$237,222,707 and a transfer to the capital projects fund of \$1,225,000. The result is an anticipated operating fund balance gain for fiscal year 2018-2019 of \$1,042,998.

As part of the normal budgeting process, long-range projections are developed and continually updated. This process allows the District to determine how much of the available resources can be used for on-going projects, such as new programs or initiatives, versus one-time projects, such as facility repairs.

In addition to balancing the revenue and expenditure budgets, District policy sets two separate and distinct beginning of the fiscal year minimum cash requirements. The first is an operating reserve equal to 13.5% of the original combined operating expenditure budgets. Due to the cyclical nature of District revenues and expenditures, this reserve is designed to cover cash flow needs during the period of October thru December, just prior to the collection of the property tax revenues in late December and January. This reduces the need to do short-term borrowing to cover cash requirements.

The second of the minimum cash requirement reserves is for contingency planning. This reserve is equal to 3.8% of the combined operating expenditure budgets. Due to the age of the buildings within the district, the potential for emergency situations will continue to persist. The District fund balance policy also requires growth in the operating fund balance of .25% per year. This requirement is planned growth in the fund balance in order to eliminate the need for short-term borrowing in the future. In addition to emergency funding for facilities, there is also a need to continuously update our bus fleet. The District has been making transfer to the capital projects fund for these purchases as well levying a property tax in the capital projects fund.

There are a few revenue sources that face uncertainty. Those sources include state transportation funds which have been cut over the last few years. These cuts have led to the District using more local funds for transportation. In addition to transportation, the financial institution tax may decrease significantly. That tax will decrease by an unknown amount as ScottTrade left the District due to its purchase by TD Ameritrade. We are projecting a gradual decrease in the revenue received from the Voluntary Student Transfer Program as we are projecting a decrease in enrollment in the program. The ongoing taxpayer protests of their assessed valuation and the resulting reduction of revenues is anticipated to continue. The mechanism that we can use to partially recover these lost revenues is the recoupment process with using our tax rate levies and the calculation process provided by the Missouri State Auditor's Office. Additionally our Title I revenues decreased by almost \$500,000 for the 2019 fiscal year. This decrease in Title I funds is due to the poverty level in the District shrinking.

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2018

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET – (concluded)

The District's largest expense is salaries and that is followed by benefits. Salary and benefits account for over 85% of the District operating expenditures. Those expenses are directly tied to enrollment which is gradually increasing. Growth in revenue is currently projected to keep up with the growth in expenditures. The District is not increasing the District paid portion of health and dental insurance in the 2019 fiscal year. The increase was not needed due to the positive performance of the self-funded insurance plan. Not increasing the contribution will save the District over \$500,000 in fiscal year 2019.

This report is designed to provide our citizens, taxpayers, investors and creditors with a full and complete disclosure of the District's finances and to show the District's accountability for the money it receives. If you have any questions about this report or need additional copies, they can be obtained by contacting the following people:

Patricia Bedborough Chief Financial Officer Brian Whittle Director of Finance

STATEMENT OF NET POSITION

June 30, 2018

	Governmental activities
ASSETS	h
Cash and investments	\$ 71,713,691
Restricted cash and investments	46,675,233
Other receivables	1,600,012
Local	1,688,012
State	2,634,777
Federal	643,796
Prepaid items	2,703,061
Inventories	1,184,967
Land	3,457,837
Construction in progress	50,522,193
Depreciable capital assets, net of accumulated depreciation	193,319,393
Total assets	374,542,960
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charge on refunding	907,207
Deferred OPEB related outflows	9,436,014
Deferred pension outflows	71,437,193
Total deferred outflows of resources	81,780,414
LIABILITIES	
Accounts payable	6,712,890
Salaries payable	3,275,779
Medical and dental benefits payable	2,331,849
Unearned revenue	2,104,198
Interest payable	2,578,845
Net pension liability	205,507,516
OPEB liability	41,018,184
Noncurrent liabilities	, , , , , , , , , , , , , , , , , , ,
Due within one year	18,900,173
Due in more than one year	201,068,491
Total liabilities	483,497,925
DEFERRED INFLOWS OF RESOURCES	
Pension deferrals	14,183,944
NET POSITION	
	77 707 410
Net investment in capital assets Restricted for:	77,797,419
Debt service	6 724 140
	6,734,140 3,473,347
Certificated employees' compensation and benefits Unrestricted	3,473,347
Omestricted	(129,363,401)
Total net position	\$ (41,358,495)

STATEMENT OF ACTIVITIES Year ended June 30, 2018

			Program revenue	s	Net (expense) revenue and changes in net position
Function/Program	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Total Governmental activities
Governmental activities					
Instruction	\$ 137,113,065	\$ 8,327,655	\$ 2,802,274	\$ -	\$ (125,983,136)
Student activities	4,421,230	3,970,112	-	-	(451,118)
Attendance	645,840	-	-	-	(645,840)
Guidance	7,754,796	-	-	-	(7,754,796)
Health services	2,998,818	-	26,000	-	(2,972,818)
Improvement of instruction	8,083,012	-	_	-	(8,083,012)
Professional development	27,084	_	_	_	(27,084)
Media services	4,380,178	_	_	_	(4,380,178)
Board of Education services	307,945	_	_	_	(307,945)
Executive administration	2,376,932	_	_	_	(2,376,932)
Building level administration	18,454,743	_	_	_	(18,454,743)
Business and central services	11,901,273	32,476	_	_	(11,868,797)
Operation of plant	25,756,638	351,814	293,330	_	(25,111,494)
Security services	1,257,314	-		_	(1,257,314)
Pupil transportation	12,184,788	_	4,342,601	_	(7,842,187)
Food services	6,510,660	4,209,014	2,185,055	_	(116,591)
Adult basic education	1,566,125	-	1,502,252	_	(63,873)
Adult continuing education	856,818	_	-	_	(856,818)
Community services	4,376,422	3,012,096	662,654	_	(701,672)
Debt service	.,570,.22	3,012,000	002,00.		(/01,0/2)
Interest and other expenses	8,200,468				(8,200,468)
Total governmental activities	\$ 259,174,149	\$ 19,903,167	\$ 11,814,166	s -	(227,456,816)
Ü	General revenues Taxes	, , , , , , , , , , , , , , , , , , ,			, , , ,
	1 2	all other Ad Valore	em taxes		207,172,893
	Sales taxes				15,440,981
	State aid				9,108,816
	Loss on disposal				(23,662)
	Grants and contr	ributions not restric	ted to specific prog	rams	3,973
	Loss on extingui	shment of debt			(216,517)
	Investment earni	ings			1,830,114
		Total general rev	enues		233,316,598
		CHANGE IN NE	T POSITION		5,859,782
	Net position at July	1, 2017, as restated	I		(47,218,277)
	Net position at June	30, 2018			\$ (41,358,495)

		General	Special Revenue	S	Debt Service		Capital Projects	C	Total Governmental Funds
ASSETS									
Cash and investments	\$	42,191,720	\$ 1,385,967	\$	7,539,391	\$	6,632,731	\$	57,749,809
Restricted cash and investments		-	-	2	9,178,812		17,496,421		46,675,233
Other receivables									
Local		1,619,309	68,703		-		-		1,688,012
State		-	2,634,777		-		-		2,634,777
Federal		407,431	236,365		-		-		643,796
Prepaid items		1,702,965	-		-		1,000,096		2,703,061
Inventories	_	1,184,967	 			_			1,184,967
Total assets	\$	47,106,392	\$ 4,325,812	\$ 3	6,718,203	\$	25,129,248	\$	113,279,655
LIABILITIES									
Accounts payable	\$	1,270,685	\$ 42,773	\$	218	\$	5,379,214	\$	6,692,890
Salaries payable		2,466,087	809,692		-		_		3,275,779
Unearned revenue		350,481	-		-		-		350,481
Total liabilities		4,087,253	852,465		218		5,379,214		10,319,150
FUND BALANCES									
Non-spendable									
Prepaid items		1,702,965	-		-		1,000,096		2,703,061
Inventory		1,184,967	-		-		-		1,184,967
Restricted									
Teachers' salaries and benefits		-	3,473,347		-		-		3,473,347
Debt service		-	-	3	6,717,985		-		36,717,985
Capital improvements		-	-		-		17,496,421		17,496,421
Assigned									
Other capital projects		-	-		-		1,253,517		1,253,517
Student activities		1,640,353	-		-		-		1,640,353
Unassigned		38,490,854	-		-		-		38,490,854
Total fund balances		43,019,139	3,473,347	3	6,717,985		19,750,034		102,960,505
Total liabilities and fund balances	\$	47,106,392	\$ 4,325,812	\$ 3	6,718,203	\$	25,129,248	\$	113,279,655

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET WITH THE STATEMENT OF NET POSITION June 30, 2018

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance - governmental funds	\$	102,960,505
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$503,679,671 and the accumulated depreciation is \$256,380,248		247,299,423
To recognize interest accrued on general obligation bonds and obligations under capital leases		(2,578,845)
An internal service fund is used by management to charge the costs of insurance to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statements of net position		9,858,316
Certain deferred outflows and inflows represent a consumption or acquisition of net position in a future period and, therefore, are not reported in the governmental funds.		
Deferred charge on refunding		907,207
Deferred pension contributions		71,437,193
OPEB related outflows		9,436,014
Deferred inflow of resources		(14,183,944)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds as follows:		
	15,753,585)	
· · · · · · · · · · · · · · · · · · ·	05,507,516)	
	(1,502,251)	
Early retirement payable	(902,168)	
	41,018,184)	
· · · · · · · · · · · · · · · · · · ·	(1,810,660)	(466,494,364)
Total	<u> </u>	<u>()) </u>
	\$	(41,358,495)

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS Year ended June 30, 2018

	 General		Special Revenue		Debt Service	 Capital Projects	Go	Total vernmental Funds
Revenues								
Local	\$ 73,372,167	\$	131,670,989	\$	22,185,774	\$ 2,622,563	\$	229,851,493
County	1,099,067		2,200,627		642,409	53,759		3,995,862
State	3,311,460		8,964,254		-	-		12,275,714
Federal	3,316,778		1,820,576		-	290,055		5,427,409
Interest	766,159		31,960		729,102	302,893		1,830,114
Other - student activities	3,623,837		-		-	378,750		4,002,587
VICC - cost reimbursement	 2,367,280		5,523,652		-	 		7,890,932
Total revenues	87,856,748		150,212,058		23,557,285	3,648,020		265,274,111
Expenditures								
Current								
Instruction	8,411,551		119,295,416		-	320,559		128,027,526
Student activities	3,884,870		184,382		-	96,799		4,166,051
Attendance	462,959		178,122		-	-		641,081
Guidance	996,144		6,701,509		-	-		7,697,653
Health services	2,850,442		126,279		-	-		2,976,721
Improvement of instruction	2,523,954		5,301,647		-	7,640		7,833,241
Professional development	26,539		545		-	-		27,084
Media services	609,126		3,723,316		-	15,460		4,347,902
Board of Education services	307,945		-		-	-		307,945
Executive administration	1,649,866		707,643		-	118		2,357,627
Building level administration	7,589,164		10,784,280		-	52,844		18,426,288
Business and central services	10,135,656		398,693		-	379,274		10,913,623
Operation of plant	23,396,711		-		-	617,790		24,014,501
Security services	1,248,049		-		-	-		1,248,049
Pupil transportation	10,150,553		-		-	1,352,461		11,503,014
Food services	6,298,476		-		-	136,759		6,435,235
Adult basic education	1,539,578		15,006		-	-		1,554,584
Adult continuing education	849,294		-		-	1,210		850,504
Community services	2,394,164		1,747,019		-	96,611		4,237,794
Capital outlay	-		-		-	20,902,626		20,902,626
Debt service					4 7 600 000			
Principal retirement	-		-		15,690,000	-		15,690,000
Interest	34,823		-		7,854,876	150,269		8,039,968
Other Total expenditures	 3,000 85,362,864		149,163,857		136,695 23,681,571	 24,130,420		139,695 282,338,712
•	 					, ,		
Excess of revenues over (under) expenditures	2,493,884		1,048,201		(124,286)	(20,482,400)		(17,064,601)
Other financing sources (uses)								
Transfers	(3,000,000)		1,500,000		-	1,500,000		-
Proceeds from refunding bonds issued	-		-		27,405,000	-		27,405,000
Premium on issuance of bonds	-		-		2,276,429	-		2,276,429
Payments to refunded bond escrow agent	-		-		(6,606,518)	-		(6,606,518)
Sale of other property	 35,219					 		35,219
Total other financing sources (uses)	 (2,964,781)	_	1,500,000	_	23,074,911	 1,500,000		23,110,130
NET CHANGE IN FUND BALANCE	(470,897)		2,548,201		22,950,625	(18,982,400)		6,045,529
Fund balances at July 1, 2017	 43,490,036		925,146		13,767,360	 38,732,434		96,914,976
Fund balances at June 30, 2018	\$ 43,019,139	\$	3,473,347	\$	36,717,985	\$ 19,750,034	\$	102,960,505

RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES WITH THE STATEMENT OF ACTIVITIES

Year ended June 30, 2018

Net change in fund balances - total governmental funds		\$ 6,045,529
Capital outlays are reported as expenditures in the governmental funds. However, in the Statement of Activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:		
i i	23,036,446	
Depreciation expense ((15,157,452)	
		7,878,994
The governmental funds report debt (e.g. bonds) proceeds as an other financing source, while repayment		
of debt principal is reported as an expenditure. Also, governmental funds report the effect of		
premiums when debt is first issued, whereas these amounts are deferred and amortized in		
the Statement of Activities. The net effect of these differences in the treatment of debt and related items		
is as follows:	27.405.000	
· · · · · · · · · · · · · · · · · · ·	27,405,000)	
	22,080,000	
Repayment of capital lease obligation	416,355	
•	(2,276,429)	
Amortization on bond premium	1,540,660	
Total		(5,644,414)
Some expenses reported in the Statement of Activities do not require the use of current financial resources		
and therefore are not reported as expenditures in governmental funds. These activities consist of:		
Increase in compensated absences		(69,382)
Decrease in early retirement		1,030,473
Net increase in accrued interest		(654,258)
Pension expense		(3,200,316)
Deferred charge on refunding		(907,207)
OPEB expense		(1,884,280)
The internal service fund used by management to charge the costs of insurance to individual funds is not		
reported in the Statement of Activities. Governmental fund expenditures and the related internal		
service fund revenues are eliminated. The net revenue (expense) of the internal service fund is allocated		
among the governmental activities.		3,323,524
among the governmental activities.		3,323,324
In the Statement of Activities, the loss or gain on the sale or disposal of capital assets is recognized. The		
fund financial statements recognize only the proceeds from these assets.		
Loss on disposal of capital assets		 (58,881)
Change in net position of governmental activities		\$ 5,859,782

STATEMENT OF NET POSITION - PROPRIETARY FUND June 30, 2018

	Ā	overnmental Activities - ernal Service Fund
CURRENT ASSETS		_
Cash	\$	13,963,882
CURRENT LIABILITIES		
Accounts payable		20,000
Medical and dental benefits payable		2,331,849
Unearned revenue		1,753,717
Total liabilities		4,105,566
NET POSITION		
Unrestricted	<u>\$</u>	9,858,316

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUND

Year ended June 30, 2018

	Governmental Activities - Internal Service Fund
Operating revenues	
Contributions by employees	\$ 8,645,822
Contributions by employer	25,737,719
Other income	2,469,659
Total operating revenues	36,853,200
Operating expenses	
Claims	30,245,934
Excess loss insurance	912,956
Administrative	2,015,362
Other	355,424
Total operating expenses	33,529,676
CHANGE IN NET POSITION	3,323,524
Net position at July 1, 2017	6,534,792
Net position at June 30, 2018	\$ 9,858,316

STATEMENT OF CASH FLOWS - PROPRIETARY FUND Year ended June 30, 2018

		overnmental Activities - ernal Service Fund
Cash flows from operating activities		
Cash received from employer contributions	\$	8,727,152
Cash received from employee contributions		25,888,134
Cash received from insurance		2,469,659
Cash payments to suppliers for claims and services		(33,130,175)
NET CASH PROVIDED BY OPERATING ACTIVITIES		
AND INCREASE IN CASH		3,954,770
Cash at July 1, 2017		10,009,112
Cash at June 30, 2018	\$	13,963,882
Reconciliation of operating income to net		
cash provided by operating activities	Ф	2 222 524
Operating income	\$	3,323,524
Change in medical and dental hanafits payable		15,704 383,797
Change in medical and dental benefits payable Change in unearned revenue		231,745
Change in ancarned revenue		231,773
Net cash provided by operating activities	\$	3,954,770

The accompanying notes are an integral part of this statement.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Parkway C-2 School District (the "District") is a political subdivision of the State of Missouri and operates under the regulations pursuant to Section 162.092 RSMo of the Public School Laws of Missouri, which designates a Board of Education to act as the governing authority. The District provides educational services to primarily prekindergarten through high school residents.

The financial statements of the District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

1. Principles Determining the Scope of Reporting Entity

Generally accepted accounting principles require that the financial reporting entity is to include (1) the primary government, (2) organizations for which the primary government is financially accountable and, (3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The criteria provided in the applicable GASB statements have been considered and there are no other agencies or entities, which should be presented with the District.

2. Fund Accounting

The accounts of the District are organized on the basis of legally established funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. District resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The following fund types are used by the District:

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

2. Fund Accounting (continued)

Governmental Funds

Governmental funds are those through which most functions of the District are financed. The District's expendable financial resources (except those accounted for in Proprietary Funds) are accounted for through Governmental Funds. The measurement focus is based upon determination of changes in the financial position rather than upon net income determination. Governmental funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's governmental funds, each of which the District considers to be a major fund:

General (Incidental) Fund

This fund is the general operating fund of the District and accounts for expenditures for noncertified employees, pupil transportation costs, operation of plant, fringe benefits, student body activities, community services, the food service program, and any expenditure not required or permitted to be accounted for in other funds.

Special Revenue (Teachers') Fund

The Special Revenue (Teachers') Fund is a special revenue fund which accounts for expenditures for certified employees involved in administration and instruction, and includes revenues restricted, committed or assigned for the payment of teachers' salaries and certain benefits.

Debt Service Fund

This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for the periodic payment of principal, interest and fiscal charges on certain long-term debt.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

2. Fund Accounting (concluded)

Capital Projects Fund

This fund is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities or other capital assets.

Proprietary Funds

The Proprietary Fund is used to account for the District's ongoing activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The District's Proprietary Fund is:

Internal Service Fund

This fund accounts for the proceeds from contributions for the payment of claims and the liabilities associated with the District's self-insurance activities (primarily medical and dental benefits). Expenses include claims paid, direct insurance payments and administrative fees. A liability for estimated claims incurred but not reported is recorded in this fund.

3. Fund Balances – Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to limitations imposed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through ordinances approved by the Board. The District does not have any committed fund balances.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

3. Fund Balances – Governmental Funds (concluded)

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's adopted policy, amounts may be assigned by the Chief Financial Officer.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed or assigned to those purposes, a negative unassigned fund balance may be reported. The District's policy requires a minimum unassigned fund balance of 17.3% of total operating expenditures in order to cover unexpected expenditures and revenue shortfalls.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

The details of the fund balances are included in the Balance Sheet – Governmental Funds.

4. Basis of Presentation

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities present financial information about the District as a whole. These statements include the financial activities of the primary government. Internal service fund activity is eliminated to avoid "doubling up" revenues and expenses. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The government-wide statements are prepared using the economic resources measurement focus. This is the same approach used in the preparation of the proprietary fund financial statements but differs from the manner in which governmental fund financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

4. Basis of Presentation (concluded)

Government-Wide Financial Statements (concluded)

The Statement of Net Position presents the financial condition of the governmental activities of the District at year-end. The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Amounts reported as *program revenues* include (a) charges paid by the students for tuition, fees, goods and services offered by the program and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues not classified as *program revenues* are presented as general revenues and include all property taxes. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School District.

Fund Financial Statements

The fund financial statements provide detailed information about the District's funds. The emphasis of fund financial statements is on *major* governmental funds. Each fund is displayed in a separate column. The internal service fund total is presented in a single column on the face of the proprietary fund statement.

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a flow of current financial resources measurement focus. The financial statements for governmental funds are the balance sheet, which generally include only current assets and current liabilities, and a statement of revenues, expenditures and changes in fund balances, which reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources.

All proprietary fund types are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the statement of net position. The statement of revenues, expenses and changes in net position presents increases (i.e., revenues) and decreases (i.e., expenses) in total net position. The statement of cash flows provides information about how the District finances and meets the cash flow needs of its proprietary activities.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

5. Basis of Accounting

Basis of accounting determines when transactions are reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting at the fund level. Proprietary funds also use the accrual basis of accounting at both reporting levels.

Revenues – **Exchange and Non-Exchange Transactions** – Revenues resulting from exchange transactions, in which each party receives essentially equal value, are recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenues are recorded in the fiscal year in which the resources are measurable and available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means expected to be received within sixty days of the fiscal year-end.

Nonexchange transactions, in which the District receives value without directly giving value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On a modified accrual basis, revenues from nonexchange transactions must also be available before they can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes, sales tax, interest, tuition, grants, student fees and rentals.

Unearned Revenue – unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received, (i.e., cash advances) before eligibility requirements are met are recorded as unearned revenues.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

5. Basis of Accounting (concluded)

Expenses/Expenditures – On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds at the fund reporting level.

6. Property Taxes

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on November 1 and are payable by December 31. The County collects the property tax and remits it to the District. An allowance for uncollectible taxes has been provided for delinquent taxes.

At the fund reporting level, property tax revenues are recognized when they become measurable and available. Available includes those property tax receivables expected to be collected within sixty (60) days after year end. Revenue recognition of delinquent property taxes not collected within sixty (60) days of fiscal year end is deferred.

The District also receives sales tax collected by the State and remitted based on prior year weighted average daily attendance. The District is required to reduce its property tax levy by one-half the amount of sales tax estimated to be received in the subsequent calendar year. The voters in the District approved a waiver of this tax rollback.

The assessed valuations of the tangible taxable property for the calendar years 2017 and 2016 for purposes of local taxation were \$4,705,282,070 and \$4,370,660,330, respectively.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

6. Property Taxes (concluded)

The tax levy per \$100 of assessed valuation of tangible taxable property for the calendar years 2017 and 2016 for purposes of local taxation were:

	Decem	iber 31,
	2017	2016
General Fund	\$ 1.3003	\$ 1.3511
Special Revenue Fund	2.4146	2.5093
Debt Service Fund	0.4900	0.4900
Capital Projects Fund	0.0500	
Total	\$ 4.2549	\$ 4.3504

The receipts of current property taxes during the fiscal year ended June 30, 2018, aggregated approximately 96% of the current assessment computed on the basis of the levy as shown above.

7. Pooled Cash and Temporary Investments

Cash resources are combined to form a pool of cash and temporary investments which is managed by the District Treasurer, except resources from the Debt Service Fund, as state law requires these deposits to be separately maintained. The reported value of the pool is the same as the fair value of the pool shares.

The District may invest in bonds of the State of Missouri, of the United States, or any wholly-owned corporation of the United States; or in other short-term obligations of the United States.

Investments in external investment pools and certificates of deposit are stated at amortized cost, which approximates fair value.

Interest income earned is allocated to contributing funds based on each funds' proportionate share of funds invested.

For purposes of the statement of cash flows, the District's internal service fund considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

8. Restricted Cash and Investments

Restricted cash and investments represent amounts whose use is limited by legal requirements and consist of unexpended bond proceeds and amounts escrowed for future general obligation bond principal and interest payments.

9. Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2018, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure/expense is reported in the year in which services are consumed.

10. Inventory

Inventories are stated at cost, on a first-in, first-out (FIFO) basis, and are expensed when used.

11. Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements.

All capital assets are recorded at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their acquisition values as of the date received. The District maintains a capitalization threshold of one thousand dollars for each individual asset for inventory control purposes and five thousand dollars for financial reporting purposes.

The cost of normal maintenance and repairs that do not add value to the asset or materially extend the asset's life are not capitalized.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

11. Capital Assets (concluded)

Major outlays for capital assets and improvements are capitalized as projects are constructed and placed in service. Improvements are depreciated over the remaining useful lives of the related capital assets. Except for land and construction in progress, all reported capital assets are depreciated. Depreciation is calculated using the straight-line method over the following useful lives:

Land Improvements 20 years
Buildings and improvements 20 - 50 years
Vehicles and equipment 7 - 20 years

12. Deferred Outflows of Resources

The District reports decreases in net position that relate to future periods as deferred outflows of resources in a separate section of its government-wide and proprietary funds statements of net position. The District reported three deferred outflows of resources in this year's financial statements. One is a deferred amount arising from the refunding of general obligation bonds. The other two are deferred outflows of resources for contributions made to the District's defined benefit pension plans and the OPEB plan between the measurement date of the net liabilities from those plans and the end of the District's fiscal year. Additionally, the net difference between projected and actual earnings and changes in assumptions in the plans are required to be reported as deferred outflows of resources. The deferred refunding amount is being amortized over the remaining life of the refunding bonds as part of interest expense. No deferred outflows of resources affect the governmental funds financial statements in the current year.

13. Compensated Absences

It is the District's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the District does not have a policy to pay any amounts when employees separate from service with the District. All vacation pay is accrued when incurred in the government-wide financial statements. A liability for this amount is reported in governmental funds only after they become payable, for example, as a result of employee resignations and retirements.

14. Accrued Liabilities, Early Retirement, and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

14. Accrued Liabilities, Early Retirement, and Long-Term Obligations (concluded)

In general, payables and accrued liabilities that will be paid from governmental funds are reported on the governmental fund financial statements regardless of whether they will be liquidated with current resources. However, special termination benefits, claims and judgments, and compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment. In general, liabilities that mature or come due for payment during the fiscal year are considered to have been made with current available financial resources. Bonds, capital leases and other long-term obligations that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due.

Individuals who retire with thirty years in the Missouri Public School Retirement System are entitled to a fixed retirement bonus if they provide certain nominal services over the first four to five years of their retirement. The liability for those benefits in the government-wide financial statements is recorded at the time of retirement.

15. Deferred Inflows of Resources

The District's statements of net position and its governmental fund balance sheet report a separate section for deferred inflows of resources. This separate financial statement element reflects an increase in net position that applies to a future period(s). Deferred inflows of resources are reported in the District's statement of net position for actual pension plan investment earnings in excess of the expected amounts included in determining pension expense. This deferred inflow of resources is attributed to pension expense over multiple years, including the current year. In its governmental funds, the only deferred inflow of resources is for revenues that are not considered available. The District will not recognize the related revenues until they are available (collected not later than 60 days after the end of the District's fiscal year) under the modified accrual basis of accounting. Accordingly, unavailable revenues from property taxes, grants and other are reported in the governmental funds balance sheet.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (concluded)

16. Net Position

Net position is displayed in three components. Net investment in capital assets consist of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowings used for the acquisition, construction or improvement of those assets, net of any unspent bond proceeds, plus deferred amounts on refundings resulting from advance refundings. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the District or through external restrictions imposed by regulators, grantors or laws or regulations of other governments. The remaining balance of net position is reported as unrestricted. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first.

17. Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the District, these revenues are charges for services for self-insurance programs. Operating expenses are necessary costs incurred to provide the goods and services that are the primary activity of the fund. All revenues and expenses not meeting this definition are recorded as nonoperating revenues and expenses.

18. Interfund Activity

Interfund transfers are reported as other financing sources (uses) in governmental funds. The District transferred \$1,500,000 to the Special Revenue Fund and \$1,500,000 to the Capital Projects Fund from the General Fund during year ended June 30, 2018.

19. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from these estimates.

NOTE B – CASH AND INVESTMENTS

The District maintains a cash and temporary investment pool that is available for use by all funds except the Debt Service Fund (State law requires that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District). Each fund's portion of this pool is displayed on the balance sheet as "cash and investments" under each fund's caption.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE B – CASH AND INVESTMENTS (continued)

Deposits

Missouri statutes require that all deposits with financial institutions be collateralized in an amount at least equal to uninsured deposits. At June 30, 2018, the carrying amount of the deposits under District control was \$86,249,966 and the bank balance was \$88,840,655. All of the District's deposits were covered by federal depository insurance or collateral held by the District or by its agent in the name of the District.

Investments

The District may purchase any investments allowed by the State Treasurer. These include (1) obligations of the United States Government or any agency or instrumentality thereof maturing and becoming payable not more than three years from the date of purchase, or (2) repurchase agreements, maturing and becoming payable within 90 days secured by U.S. Treasury obligations or obligations of U.S. Government agencies or instrumentalities of any maturity, as provided by law. As of June 30, 2018, the District had the following investments and maturities.

		Fair	Maturities			
Туре		Value 0 to 1 year		1 to 3	years	
External investment pools -MOSIP	\$	7,805	\$	7,805	\$	-
U.S. Government and agency securities	29	9,178,812		721,373	28,4	57,439
Commercial Paper		2,950,454		2,950,454	-	
	\$ 32	2,137,071	\$	3,679,632	\$ 28,4	57,439

Investments in external investment pools and certificates of deposit are stated at amortized cost, which approximates fair value. A separate financial report for the MOSIP external investment pool program can be obtained from PFM Asset Management LLC, 77 West Port Plaza Drive, Suite 220, St. Louis, Missouri 63146. The MOSIP program is exempt from regulatory oversight as it is a local Government Investment Pool.

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The fair market value of U.S. Government and agency securities is valued using level 1 inputs and commercial paper is valued using Level 2 inputs.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE B – CASH AND INVESTMENTS (continued)

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, one of the ways the District manages its exposure to interest rate risk is by purchasing a combination of short-term and long-term investments and by timing cash flows from maturities so a portion of the portfolio is maturing and coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The District's investments in U.S. government agency securities were rated Aaa (long-term) or Aa2 by Moody's Investors Service. The District's investment in MOSIP is rated AAAm and the District's investments in Commercial Paper was rated A1 by Moody's Investors Service.

Concentration of Credit Risk

The investment policy of the District contains no limitations on the amount that can be invested in any one issuer beyond what is provided by law. Investments in any one issuer representing 5% of more of the total investments (excluding investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds, external investment pools and other pooled investments) are as follows:

Issuer	Investment Type	Percentage
JP Morgan Securities LLC	Commercial Paper	9%

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District does not have a formal policy regarding the custody of its cash and investments. As of June 30, 2018, the District's investments were held by the investment's counterparty.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE B – CASH AND INVESTMENTS (concluded)

Summary

The cash deposits and investments are summarized and presented in the financial statements as follows as of June 30, 2018:

Cash on hand	\$	1,887
Carrying amount of deposits	86	5,249,966
Investments	32	2,137,071
	<u>-</u>	
	\$118	3,388,924
Cash and investments - governmental funds	\$ 57	,749,809
Restricted cash and investments - governmental funds	46	,675,233
Cash - proprietary funds	13	,963,882
Total reporting entity	\$ 118	3,388,924

The District has funds invested in MOSIP. All funds in this program are invested in accordance with Section 165.061 RSMo. Each school district owns a pro rata share of each investment, which is held in the name of the Fund.

NOTE C – TAXES RECEIVABLE

The District had no property taxes receivable as of June 30, 2018.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE D – CAPITAL ASSETS

The following is a summary of changes occurring in capital assets for the year ended June 30, 2018:

	Balance	т. С	A 1100	Dilic	Balance
Covernmental activities	July 1, 2017	Transfers	Additions	Deletions	June 30, 2018
Governmental activities					
Capital assets that are not depreciated Land	\$ 3.457.837	¢	¢	¢	¢ 2.457.927
		\$ -	\$ -	\$ -	\$ 3,457,837
Construction in progress	52,539,700	(23,170,613)	21,153,106	-	50,522,193
Capital assets that are depreciated	20.027.526	451 402	21.027		21 420 046
Land improvements	30,937,536	451,483	31,027	-	31,420,046
Buildings	164,857,542	-	-	-	164,857,542
Building improvements	196,129,072	22,719,130	-	98,097	218,750,105
Vehicles and equipment	32,915,419		1,852,313	95,784	34,671,948
Totals at estimated					
historical cost	480,837,106	-	23,036,446	193,881	503,679,671
Accumulated depreciation					
Land improvements	12,902,893	_	1,445,144	_	14,348,037
Buildings	113,353,810	_	1,788,001	73,409	115,068,402
Building improvements	96,000,990	_	9,421,874	-	105,422,864
Vehicles and equipment	19,100,103	_	2,502,433	61,591	21,540,945
Total accumulated					
depreciation	241,357,796	_	15,157,452	135,000	256,380,248
Governmental activities	2:1,507,750			122,000	
capital assets, net	\$ 239,479,310	\$ -	\$ 7,878,994	\$ 58,881	\$ 247,299,423
Depreciation was charged to functi	ons of the District a	it follows:			
Instruction			\$ 8,941,656		
Student activities			224,253		
Improvement of instruction			191,621		
Executive administration			1,803		
Building level administration			46,239		
Business services			906,633		
Operation of plant			3,825,884		
Transportation			884,541		
Food service			27,653		
Community services			107,169		
•			\$ 15,157,452		

No interest was capitalized during 2018; interest incurred and charged to expenses totaled \$8,694,226.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE E – TAX ANITICIPATION NOTE

The District issues tax anticipation notes to provide funds for the use of operations due to timing of property tax collections. The District issued and redeemed \$14,500,000 in a tax anticipation note during the year ended June 30, 2018.

NOTE F – CHANGES IN LONG-TERM LIABILITIES

The following is a summary of changes occurring in long-term liabilities for the year ended June 30, 2018:

	Balance July 1, 2017	Additions	Reductions	Balance June 30, 2018	Amounts due within one year
Governmental activities	2017	Additions	Reductions	2016	one year
Bonds payable					
General obligation bonds	\$ 201,620,000	\$ 27,405,000	\$ (22,080,000)	\$ 206,945,000	\$ 16,185,000
Deferred amounts for	\$ 201,020,000	\$ 27,403,000	\$ (22,080,000)	\$ 200,943,000	\$ 10,105,000
	9.072.916	2 276 420	(1.540.660)	0 000 505	
issuance premium	8,072,816	2,276,429	(1,540,660)	8,808,585	
Total bonds payable, net	209,692,816	29,681,429	(23,620,660)	215,753,585	16,185,000
Obligations under					
capital leases	2,227,015	-	(416,355)	1,810,660	424,777
Accrued vacation			, ,		
payable	1,432,869	2,895,693	(2,826,311)	1,502,251	1,502,251
Early retirement payable	1,932,641	234,711	(1,265,184)	902,168	788,145
Total governmental activity long-term liabilities	\$ 215,285,341	\$ 32,811,833	\$ (28,128,510)	\$ 219.968,664	\$ 18,900,173
Haumities	Ψ 213,203,341	Ψ 32,011,033	Ψ (20,120,310)	Ψ 217,700,004	ψ 10,700,173

Payments on the general obligation bonds are made by the Debt Service Fund. The obligations under capital leases are paid by the General Fund or the Capital Projects Fund. The accrued vacation and early retirement will be liquidated by the fund in which the employee's salary was charged.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE F – CHANGES IN LONG-TERM LIABILITIES (continued)

Bonds Payable

The District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities.

Bonds payable consist of the following at June 30, 2018:

			Original	Balance
Date	Maturity	Rate of	Issue	at June 30,
Issued	Date	Interest	Amount	2018
3/1/09	3/1/2025	2.125% - 3.75%	\$ 60,660,000	\$ 2,045,000
11/10/10	3/1/2020	2.50% - 5.35%	34,000,000	30,000,000
9/21/11	3/1/2024	2.00% - 4.00%	27,120,000	17,010,000
3/14/12	3/1/2022	2.00% - 5.00%	25,220,000	17,580,000
9/6/12	3/1/2020	1.00% - 3.00%	6,250,000	2,125,000
3/4/15	3/1/2025	1.50% - 5.00%	27,080,000	22,080,000
3/25/15	3/1/2035	3.00% - 4.00%	50,000,000	50,000,000
10/12/16	3/1/2036	2.125% - 3.00%	44,000,000	44,000,000
10/11/17	3/1/2023	2.00% - 5.00%	27,405,000	22,105,000
			\$ 301,735,000	\$206,945,000

The annual requirements to amortize bonded debt outstanding as of June 30, 2018, are as follows:

Principal	Interest	Total
_		
\$ 16,185,000	\$ 7,423,549	\$ 23,608,549
14,325,000	6,902,323	21,227,323
12,315,000	6,473,060	18,788,060
13,105,000	6,104,085	19,209,085
11,240,000	5,514,435	16,754,435
33,805,000	21,996,953	55,801,953
57,860,000	13,868,933	71,728,933
48,110,000	2,965,860	51,075,860
\$ 206,945,000	\$ 71,249,198	\$ 278,194,198
	\$ 16,185,000 14,325,000 12,315,000 13,105,000 11,240,000 33,805,000 57,860,000 48,110,000	\$ 16,185,000 \$ 7,423,549 14,325,000 6,902,323 12,315,000 6,473,060 13,105,000 6,104,085 11,240,000 5,514,435 33,805,000 21,996,953 57,860,000 13,868,933 48,110,000 2,965,860

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE F – CHANGES IN LONG-TERM LIABILITIES (continued)

Early Extinguishment and Advanced Refundings

On October 11, 2017, the District defeased \$6,390,000 of outstanding Series 2009 general obligation bonds. \$6,606,518 was placed in an irrevocable trust fund to purchase government obligations. The principal and interest to be earned on the government obligations will be in an amount sufficient for the payment of the principal and interest on the call date of March 1, 2019. The refunding was undertaken to reduce total debt service payments by \$587,897 which resulted in an economic gain of \$256,055 (the difference between the present value of the debt service payments on the old and new debt).

In prior years, the District defeased certain general obligation bonds by placing the proceeds of the new bonds in irrevocable trusts to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for defeased bonds are not included in the District's financial statements. As of June 30, 2018, the total debt outstanding that is considered to be defeased is \$35,810,000.

Cross Over Refunding

On October 11, 2017, the District issued general obligation refunding bonds in the amount of \$27,405,000. The proceeds of the bond issue will be used to refund part of the District's Series 2010 Build America Bonds. The District will refund \$28,000,000 on March 1, 2020. The new bond issue will decrease debt service payments by approximately \$5,429,106 over the next twelve years. This results in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$4,857,575.

Legal Debt Margin

Article VI, Section 26(b), Constitution of Missouri, limits the outstanding amount of authorized general obligation bonds of a District to fifteen (15%) percent of the assessed valuation of the District (including State assessed railroad and utility). The legal debt margin, computed excluding the assessed valuation of State assessed railroad and utilities, of the District at June 30, 2018, was:

Constitutional debt limit	\$ 705,792,311
General obligation bonds payable	(206,945,000)
Amount available in Debt Service Fund	36,717,985
Legal debt margin	\$ 535,565,296

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE F – CHANGES IN LONG-TERM LIABILITIES (concluded)

Capital Lease Payable

The District leases certain equipment under agreements classified as capital leases. The cost for such equipment as of June 30, 2018 was \$9,101,360 and the accumulated depreciation was \$7,551,242.

The following is a schedule of future minimum lease payments under the capital lease together with the present value of the net minimum lease payments as of June 30, 2018.

Year ending June 30,		
2019	\$	461,632
2020		395,305
2021		328,981
2022		328,981
2023		284,419
2024		119,928
Total future minimum lease payments	1	1,919,246
Less amount representing interest		108,586
Present value of future minimum lease payments	\$ 1	1,810,660

NOTE G – RETIREMENT PLAN

Public School and Education Employee Retirement Systems of Missouri

The District contributes to the Public School Retirement System of Missouri (PSRS), a cost-sharing multiple-employer defined benefit pension plan.

Plan Description

PSRS is a mandatory cost-sharing multiple employer retirement system for all full-time certificated employees and certain part-time certificated employees of all public school districts in Missouri (except the school districts of St. Louis and Kansas City) and all public community colleges. PSRS also includes certificated employees of PSRS, Missouri State Teachers' Association, Missouri State High School Activities Association, and certain employees of the state of Missouri who elected to remain covered by PSRS under legislation enacted in 1986, 1987 and 1989.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Plan Description (concluded)

The majority of PSRS members are exempt from Social Security contributions. In some instances, positions may be determined not to be exempt from Social Security contributions. Any PSRS member who is required to contribute to Social Security comes under the requirements of Section 169.070 (9) RSMo, known as the "2/3's statute." PSRS members required to contribute to Social Security are required to contribute two-thirds of the approved PSRS contribution rate and their employer is required to match the contribution. The members' benefits are further calculated at two-thirds the normal benefit amount.

The Public Education Employee Retirement System (PEERS) is a mandatory cost-sharing multiple employer retirement system for all public school district employees in Missouri (except the school districts of St. Louis and Kansas City), employees of the Missouri Association of school administrators, and community college employees (except the Community College of St. Louis). Employees of covered districts who work 20 or more hours per week on a regular basis and who are not contributing members of the Public School Retirement System of Missouri (PSRS) must contribute to PEERS. Employees of PSRS who do not hold Missouri educator certificates also contribute to PEERS. PEERS was established as a trust fund by an Act of the Missouri General Assembly effective October 13, 1965. Statutes governing the System are found in Sections 169.600 - 169.715 and Sections 169.560-169.595 RSMo. The statutes place responsibility for the operation of PEERS on the Board of Trustees of the Public School Retirement System of Missouri.

Benefits Provided

PSRS is a defined benefit plan providing retirement, disability, and death/survivor benefits. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of 5 years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 2.5% benefit factor. Beginning July 1, 2001, and ending July 1, 2014, a 2.55% benefit factor is used to calculate benefits for members who have 31 or more years of service. Actuarially age-reduced benefits are available for members with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Benefits Provided (concluded)

PEERS is a defined benefit plan providing service retirement and disability benefits to its members. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of five years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 1.61% benefit factor. Members qualifying for "Rule of 80" or "30-and-out" are entitled to an additional temporary .8% benefit multiplier until reaching minimum Social Security age (currently age 62). Actuarially age-reduced retirement benefits are available with five years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

Summary Plan Descriptions detailing the provisions of the plans can be found on the Systems' website at www.psrs-peers.org.

Cost-of-Living Adjustments ("COLA")

If the June to June change in the Consumer Price Index for All Urban Consumers (CPI-U) is less than 2% for consecutive one-year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted. If the June to June change in the CPI-U is greater than or equal to 2%, but less than 5%, a cost-of-living increase of 2% will be granted. If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted. If the CPI decreases, no COLA is provided. For any PSRS member retiring on or after July 1, 2001, such adjustments commence on the second January after commencement of benefits and occur annually thereafter. For PEERS members, such adjustments commence on the fourth January after commencement of benefits and occur annually thereafter. The total of such increases may not exceed 80% of the original benefit for any member.

Contributions

PSRS members were required to contribute 14.5% of their annual covered salary during fiscal year 2016, 2017 and 2018. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 1% of pay.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

PEERS members were required to contribute 6.86% of their annual covered salary during fiscal year 2016, 2017, and 2018. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 0.5% of pay.

The District's contributions to PSRS and PEERS were \$18,091,793 and \$2,721,961, respectively, for the year ended June 30, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2018, the District recorded a liability of \$187,109,719 for its proportionate share of PSRS' net pension liability and \$18,397,797 for its proportionate share of PEERS' net pension liability. In total, the District recorded net pension liabilities of \$205,507,516. The net pension liability for the plans in total was measured as of June 30, 2017 and determined by an actuarial valuation as of that date. The District's proportionate share of the total net pension liability was based on the ratio of its actual contributions paid to PSRS and PEERS of \$17,724,887 and \$2,658,401, respectively, for the year ended June 30, 2017, relative to the actual contributions of \$684,085,861 for PSRS and \$110,244,418 for PEERS from all participating employers. At June 30, 2017, the District's proportionate share was 2.5910% for PSRS and 2.4114% for PEERS.

For the year ended June 30, 2018, the District recognized pension expense of \$20,748,530 for PSRS and \$3,236,708 for PEERS, its proportionate share of the total pension expense.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (continued)

At June 30, 2018, the District reported deferred outflows of resources from the following sources related to PSRS and PEERS pension benefits:

	Deferred Outflows of Resources		
Balance of Deferred Outflows due to:	PSRS	PEERS	District Total
Differences between expected and actual experience	\$ 11,114,005	\$ 293,351	\$ 11,407,356
Changes in assumptions	29,522,728	3,167,390	32,690,118
Net difference between projected and actual earnings on pension plan investments	3,870,643	395,853	4,266,496
Changes in proportion and differences between Employer contributions and proportionate share of contributions	2,236,229	23,240	2,259,469
Employer contributions subsequent to the measurement date	18,091,793	2,721,961	20,813,754
Total	\$ 64,835,398	\$ 6,601,795	\$ 71,437,193

At June 30, 2018, the District reported deferred inflows of resources from the following sources related to PSRS and PEERS pension benefits:

	Deferred Inflows of Resources		
Balance of Deferred Inflows due to:	PSRS	PEERS	District Total
Differences between expected and actual experience	\$ 11,913,666	\$ 745,291	\$ 12,658,957
Changes in proportion and differences between Employer contributions and proportionate share			
of contributions	1,104,253	420,734	1,524,987
Total	\$ 13,017,919	\$ 1,166,025	\$ 14,183,944

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (concluded)

Deferred outflows of resources to PSRS and PEERS resulting from contributions subsequent to the measurement date of June 30, 2017 will be recognized as a reduction to the net pension liability in the year ended June 30, 2019.

Other amounts reported as collective deferred (inflows)/outflows of resources are to be recognized annually in pension expense as follows for the year ending June 30,:

	PSRS	PEERS	District Total	
2019	\$ 3,939,998	\$ 787,921	\$ 4,727,919	
2020	16,720,408	1,898,877	18,619,285	
2021	9,850,753	875,746	10,726,499	
2022	(2,940,273)	(848,735)	(3,789,008)	
2023	5,330,110	-	5,330,110	
Thereafter	824,690		824,690	
	\$ 33,725,686	\$ 2,713,809	\$ 36,439,495	

Actuarial Assumptions

Actuarial valuations of the Systems involve assumptions about probability of occurrence of events far into the future in order to estimate the reported amounts. Examples include assumptions about future employment, salary increases, and mortality. Amounts determined regarding the net pension liability are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Board of Trustees adopts actuarial assumptions, each of which individually represents a reasonable long-term estimate of anticipated experience for the Systems, derived from experience studies conducted every fifth year and from Board policies concerning investments and COLAs. The most recent comprehensive experience studies were completed in June 2016. All economic and demographic assumptions were reviewed and updated, where appropriate, based on the results of the studies and effective with the June 30, 2016 valuation. For the June 30, 2017 valuations, the investment rate of return was reduced from 7.75% to 7.6% and the assumption for the annual cost-of-living adjustments was updated in accordance with the funding policies amended by the Board of Trustees at their November 2017 meeting. Significant actuarial assumption and methods, including changes from the prior year resulting from changes in Board policy, are detailed below. For additional information please refer to the Systems' Comprehensive Annual Financial Report (CAFR). The next experience studies are scheduled for 2021.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Significant actuarial assumptions and other inputs used to measure the total pension liability:

Measurement Date – June 30, 2017

Valuation Date – June 30, 2017

Expected Return on Investments -7.60% net of investment expenses and including 2.25% inflation.

Inflation – 2.25%

Total Payroll Growth PSRS -2.75% per annum consisting of 2.25% inflation, 0.25% real wage growth due to the inclusion of health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

Total Payroll Growth PEERS -3.25% per annum consisting of 2.25% inflation, 0.50% real wage growth due to the inclusion of health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

Future Salary Increases PSRS -3.00% - 9.50%, depending on service and including 2.25% inflation, 0.25% real wage growth due to the inclusion of health care costs in pension earnings, and .25% of real wage growth due to productivity.

Future Salary Increases PEERS -4.00% - 11.00%, depending on service and including 2.25% inflation, 0.50% real wage growth due to the inclusion of health care costs in pension earnings, and 0.50% of real wage growth due to productivity

Cost-of-Living Increases PSRS & PEERS – The annual COLA assumed in the valuation increases from 1.20% to 1.65% over nine years, beginning January 1, 2019. The COLA reflected for January 1, 2018 is 1.63%, in accordance with the actual COLA approved by the Board. This COLA assumption reflects an assumption that general inflation will increase from 1.80% to a normative inflation assumption of 2.25% over nine years. It is also based on the current policy of the Board to grant a COLA on each January 1 as noted in the COLA section.

The COLA applies to service retirements and beneficiary annuities. The COLA does not apply to the benefits for in-service death payable to spouses (where the spouse is over age 60), and does not apply to the spouse with children pre-retirement death benefit, the dependent children pre-retirement death benefit, or the dependent parent death benefit. The total lifetime COLA cannot exceed 80% of the original benefit. PSRS members receive a COLA on the second January after retirement, while PEERS members receive a COLA on the fourth January after retirement.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Morality Assumption –

Actives PSRS - RP 2006 White Collar Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

Actives PEERS - RP 2006 Total Dataset Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

Nondisabled Retirees, Beneficiaries and Survivors PSRS - RP 2006 White Collar Employee Mortality Table, with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

Nondisabled Retirees, Beneficiaries and Survivors PEERS - RP 2006 Total Dataset Employee Mortality Table, with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

Disabled Retirees - RP 2006 Disabled Retiree Mortality Table with static projection to 2028 using the 2014 SSA Improvement Scale.

Changes in Actuarial Assumptions and Methods:

PSRS and PEERS – The investment return and COLA assumptions were updated by the Board as follows based on changes to the Board's funding policy adopted at the November 3, 2017 meeting:

The investment return assumption was lowered from 7.75% to 7.60% per year.

The Board adopted a new COLA policy on November 3, 2017 resulting in a change to the future COLA assumption from an increasing assumption of 1.05% - 1.50% over nine years to an increasing assumption of 1.20% - 1.65% over nine years beginning January 1, 2019.

Fiduciary Net Positions: The Systems issue a publicly available financial report that can be obtained at www.psrs-peers.org.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Expected Rate of Return

The long-term expected rate of return on investments was determined in accordance with Actuarial Standard of Practice (ASOP) No. 27, Selection of Economic Assumptions for Measuring Pension Obligations. ASOP No. 27 provides guidance on the selection of an appropriate assumed rate of return. The long-term expected rate of return on the Systems' investments was determined using a building-block method in which best-estimate ranges of expected future real rates of returns (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Systems' target allocation as of June 30, 2017 are summarized below along with the long-term geometric return. Geometric return (also referred to as the time weighted return) is considered standard practice within the investment management industry. Geometric returns represent the compounded rate of growth of a portfolio. The method eliminated the effects created by cash flows.

		Long-term	Weighted Long-
		Expected Real	Term Expected
	Target Asset	Return Arithmetic	Real Return
Asset Class	Allocation	Basis	Arithmetic Basis
U.S. Public Equity	27.00%	5.16%	1.39%
Public Credit	7.00%	2.17%	0.15%
Hedged Assets	6.00%	4.42%	0.27%
Non-U.S. Public Equity	15.00%	6.01%	0.90%
U.S. Treasuries	16.00%	0.96%	0.15%
U.S. TIPS	4.00%	0.80%	0.03%
Private Credit	4.00%	5.60%	0.22%
Private Equity	12.00%	9.86%	1.18%
Private Real Estate	9.00%	3.56%	0.00%
Total	100.00%		4.61%
		Inflation	2.25%
	Long Term arit	hmetical nominal return	6.86%
	effe	ct of covariance matrix	0.74%
	Long term ex	pected geometric return	7.60%

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE G – RETIREMENT PLAN (concluded)

Actuarial Assumptions (concluded)

Discount Rate

The long-term expected rate of return used to measure the total pension liability was 7.6% as of June 30, 2017, and is consistent with the long-term expected geometric return on plan investments. The actuarial assumed rate of return was 8.0% from 1980 through fiscal year 2016. The Board of Trustees adopted a new actuarial assumed rate of return of 7.75% effective with the June 30, 2016 valuation based on the actuarial experience studies and asset-liability study conducted during the 2016 fiscal year. As previously discussed, the Board of Trustees further reduced the assumed rate of return to 7.6% effective with the June 30, 2017 valuation. The projection of cash flows used to determine the discount rate assumed that employer contributions would be made at the actuarially calculated rate computed in accordance with assumptions and methods stated in the funding policy adopted by the Board of Trustees, which requires payment of the normal cost and amortization of the unfunded actuarial accrued liability in level percent of employee payroll installments over 30 years utilizing a closed period, layered approach. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members.

Discount Rate Sensitivity

The sensitivity of the District's net pension liability to changes in the discount rate is presented below. The District's net pension liability calculated using the discount rate of 7.60% is presented as well as the net pension liability using a discount rate that is 1.0% lower (6.60%) or 1.0% higher (8.60%) than the current rate.

Discount Rate	1% Decrease 6.60%	Current Rate 7.60%	1% Increase 8.60%	
Proportionate Share of the Net Position Liability				
PSRS	\$ 332,317,233	\$ 187,109,719	\$ 66,389,555	
PEERS	\$ 33,891,032	\$ 18,397,797	\$ 5,402,213	

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE H – OTHER POSTEMPLOYMENT BENEFITS (OPEB)

Plan Description and Benefits Provided

In addition to providing the pension benefits described above, the District provides continuation of medical, dental and vision insurance coverage, including prescription drugs to employees who are eligible for normal or early retirement under PSRS or PEERS under a single employer plan. Retirees may cover spouses and eligible dependent children. Surviving spouses can continue coverage after retiree's death. The District does not have a trust for this plan, and the plan does not issue a standalone report. No assets are accumulated in a trust that meets all of the criteria in GASB Statement No. 75, paragraph 4.

Retirees who elect to participate must pay the premium in effect for the current plan year or any subsequent year at the premium rates in effect at that time. Since the retirees pay the premium for each year, the District's share of any premium cost is determined on the basis of a blended rate or implicit rate subsidy calculation. Administrators who are eligible for normal or early retirement receive a subsidy for the employee portion of their premium depending on years of service with the District. The administrative retirees with 10 to 15 years of service receive the subsidy for one year, those with 15-25 years receive the subsidy for two years and those with more than 25 years receive the subsidy for 3 years.

Employees covered by benefit terms at January 1, 2018:

	Number	Average Age	Average Service
Actives Inactive Currently Receiving Benefit Payments	2,377 680	45.2 68.4	10.3
Total	3,057		

Contributions

The District currently pays for the implicit rate subsidy associated with these postemployment health care benefits on a pay-as-you-go basis. The implicit rate is the difference between the calculated claims cost and the premiums paid by retirees. The District determines contribution requirements and may be amended by the District. For fiscal year 2018, claims paid for retirees totaled \$4,786,100. Retirees contributed \$3,468,926 through premiums, the remaining \$1,317,174 was paid by the District.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE H – OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

Total OPEB Liability

The District's total OPEB liability of \$41,018,184 was measured as of December 31, 2017, and the total liability used to calculate the total OPEB was determined by an actuarial valuation as of that date.

Actuarial Assumptions

Inflation – 2.50% long-term inflation, 1.00% real GDP growth and 1.00% medical technology

Discount Rate - 3.16% for determining June 30, 2018 disclosure and estimated fiscal 2019 expense; 3.71% for determining June 30, 2017 liability and fiscal 2018 expense.

Salary Increase Rate – 3.0%, based on actual and anticipated experience.

Healthcare cost trend rates -7.50% for medical in 2018 decreasing to an ultimate rate of 4.50% for 2038 and beyond. Dental at 5.00%. Vision at 3.00%

Mortality rates – RP-2014 Combined Mortality Table backed off to 2006 and projected generationally with scale MP-2017.

Participation - It is assumed that 45% of employees who retire prior to age 65 will elect medical coverage upon retirement and 50% will elect dental and vision coverage.

Actuarial cost method – Entry age normal

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE H – OTHER POSTEMPLOYMENT BENEFITS (OPEB) (continued)

Changes in Total OPEB Liability

The components of the total OPEB liability of the District at June 30, 2018 are as follows:

	Total OPEB
	Liability
Balances at December 31, 2016	\$ 29,697,891
Service cost	1,099,555
Interest	1,077,358
Employee contributions	3,468,926
Benefits paid	(4,786,100)
Changes in assumptions	10,460,554
Balances at December 31, 2017	\$ 41,018,184

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower and 1 percentage point higher than the current discount rate.

	2.16%	3.16%	4.16%	
Total OPEB liability	\$ 46,550,784	\$ 41,018,184	\$ 36,408,443	

Sensitivity of the NET OPEB Liability to Changes in the Health Care Cost Trends

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using a healthcare trend rate that is 1 percentage point lower and 1 percentage point higher than the current healthcare trend rate.

	1% Decrease 6.50%	Current Rate 7.50%	1% Increase 8.50%
Total OPEB liability	\$ 35,948,469	\$ 41,018,184	\$ 47,176,521

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE H – OTHER POSTEMPLOYMENT BENEFITS (OPEB) (concluded)

OPEB Expense and Deferred Outflows of Resources Related to OPEB

For the year ended June 30, 2018, the District recognized OPEB expense of \$3,201,453. At June 30, 2018, the City reported deferred outflows of resources related to OPEB of \$9,436,014 related to changes in assumptions.

Amounts reports as deferred outflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ending	N	et Outflows
June 30	oi	Resources
2019	\$	1,024,540
2020		1,024,540
2021		1,024,540
2022		1,024,540
2023		1,024,540
Thereafter		4,313,314
Total	\$	9,436,014

NOTE I – RISK MANAGEMENT

District Health Insurance Plan – The District utilizes an internal service fund to account for the risks associated with the employees' health insurance plan. A premium is charged to each fund that accounts for employees' salaries based upon past trends in claims experience. Provisions are also made for unexpected and unusual claims.

Liabilities of the fund are recorded when it is probable that a loss has occurred and the amount of loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated based upon recent claim settlement trends. Settlements have not exceeded coverage for each of the past three fiscal years.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE I – RISK MANAGEMENT (concluded)

Changes in the balance of claims liabilities are as follows for the year ended June 30,:

	2018	2017
Unpaid claims, beginning of year Incurred claims (including IBNRs) Claim payments	\$ 1,948,052 30,629,731 (30,245,934)	\$ 2,242,295 30,436,672 (30,730,915)
Unpaid claims, end of year	\$ 2,331,849	\$ 1,948,052

The District purchases specific reinsurance with an attachment point of \$325,000 annually, per employee, to limit its exposure to catastrophic claims. There have not been any significant reductions in insurance coverage from the prior year.

District's Other Risk – The District is exposed to various risks of loss related to theft, damage to and destruction of assets; errors and omissions; injuries to employees and natural disaster. To cover these risks, the District is a participant in the Missouri United School Insurance Council (the "Council") which is a Protected Self-Insurance Program of Missouri Public School Districts with 400 members. The District pays an assessment to the Council. Part of the assessment then goes to buy excess insurance contracts for the group as a whole. Should the contributions received by the Council not be sufficient, special assessments can be made to the member Districts.

NOTE J – COMMITMENTS AND CONTINGENCIES

Grants

The District received financial assistance from federal and state agencies in the form of grants. The disbursements of funds received under these programs generally require compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the general fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the District at June 30, 2018.

Litigation

The District is a party to legal proceedings. The District management is of the opinion that ultimate disposition of these claims will not have a material effect on the financial condition of the School District.

NOTES TO BASIC FINANCIAL STATEMENTS June 30, 2018

NOTE J – COMMITMENTS AND CONTINGENCIES (concluded)

Contracts

The District has entered into various contracts for building and grounds renovations and improvements which are included in the amount restricted for capital improvement in the fund financial statements.

Capital Commitments

The District's remaining commitment for uncompleted work under its construction contracts totaled approximately \$5.4 million as of June 30, 2018.

NOTE K – TAX ABATEMENT DISCLOSURES

The District is subject to tax abatement agreements granted by St. Louis County and municipalities within the District. District property tax revenues were reduced by \$1,537,147 as a result of these abatements for year ended June 30, 2018. These tax abatements are considered immaterial to the overall financial statements.

NOTE L – CHANGE IN ACCOUNTING PRINCIPAL

Net position as of July 1, 2017 has been restated as follows based on the measurement date at June 30, 2017, for the implementation of GASB Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans" and GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions".

Net Position as previously reported at June 30, 2017	\$ (25,815,486)
To eliminate the other postemployment benefit obligation prior to GASB Statement No. 75	8,295,100
To record the net liability for other postemployment benefits at the beginning of the year according to GASB	
No. 75	(29,697,891)
Net position as restated at June 30, 2017	\$ (47,218,277)

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION June 30, 2018

NOTE A – BUDGETS AND BUDGETARY ACCOUNTING

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. In accordance with Chapter 67 RSMo, the District adopts a budget for each fund.
- 2. Prior to July, the Superintendent, who serves as the budget officer, submits to the Board of Education a proposed budget for the fiscal year beginning on the following July 1. The proposed budget includes estimated revenues and proposed expenditures for all District funds. Budgeted expenditures cannot exceed beginning available monies plus estimated revenues for the year.
- 3. A public hearing is conducted to obtain taxpayer comments. Prior to its approval by the Board of Education, the budget document is available for public inspection.
- 4. Prior to July 1, the budget is legally enacted by a vote of the Board of Education.
- 5. Subsequent to its formal approval of the budget, the Board of Education has the authority to make necessary adjustments to the budget by formal vote of the Board. For each fund, total fund expenditures may not legally exceed final amended budgeted expenditures. Expenditure appropriations lapse at the end of the fiscal year.
- 6. Budgets are presented on the modified accrual basis of accounting for all governmental funds.

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY AND EMPLOYER CONTRIBTUTIONS- UNAUDITED

Year ended June 30, 2018

Schedule of Proportionate Share of the Net Pension Liability and Related Ratios - PSRS

Year Ended	Proportion of the Net Pension Liability	Proportionate Share of the Net Pension Liability	Actual Covered Member Payroll	Net Pension Liability as a Percentage of Covered Payroll	Fiduciary Net Position as a Percentage of Total Pension Liability
6/30/2015	2.5468%	\$104,484,390	\$113,918,340	91.72%	89.34%
6/30/2016	2.5546%	147,473,484	116,481,879	126.61%	85.78%
6/30/2017	2.5504%	189,766,308	118,578,027	160.03%	82.18%
6/30/2018	2.5910%	187,109,719	123,019,129	152.10%	83.77%

Schedule of Proportionate Share of the Net Pension Liability and Related Ratios – PEERS

			Actual	Net Pension	Fiduciary Net
	Proportion of the	Proportionate Share	Covered	Liability as a	Position as a
Year	Net Pension	of the Net Pension	Member	Percentage of	Percentage of Total
Ended	Liability	Liability	Payroll	Covered Payroll	Pension Liability
6/30/2015	2.5181%	\$9,195,244	\$36,719,724	25.04%	91.33%
6/30/2016	2.5327%	13,395,606	37,976,766	35.27%	88.28%
6/30/2017	2.4602%	19,739,053	37,990,743	51.96%	83.32%
6/30/2018	2.4114%	18,397,797	38,752,166	47.48%	85.35%

Schedule of Employer Contributions - PSRS

					Actual	
	Contractually	Actual	Contril	oution	Covered	Contributions as a
Year	Required	Employer	Exce	ess/	Member	Percentage
Ended	Contribution	Contributions	(Defici	ency)	Payroll	of Covered Payroll
6/30/2013	\$16,249,325	\$16,249,325	\$	-	\$112,997,382	14.38%
6/30/2014	16,400,693	16,400,693		-	113,918,340	14.40%
6/30/2015	16,773,087	16,773,087		-	116,481,879	14.40%
6/30/2016	17,084,375	17,084,375		-	118,578,027	14.41%
6/30/2017	17,724,887	17,724,887		-	123,019,129	14.41%

Schedule of Employer Contributions – PEERS

					Actual	
	Contractually	Actual	Contribut	ion	Covered	Contributions as a
Year	Required	Employer	Excess	/	Member	Percentage
Ended	Contribution	Contributions	(Deficien	cy)	Payroll	of Covered Payroll
6/30/2013	\$2,538,978	\$2,538,978	\$	-	\$37,011,337	6.86%
6/30/2014	2,518,972	2,518,972		-	36,719,724	6.86%
6/30/2015	2,605,206	2,605,206		-	37,976,766	6.86%
6/30/2016	2,606,166	2,606,166		-	37,990,743	6.86%
6/30/2017	2,658,401	2,658,401		-	38,752,166	6.86%

Note: These schedules are intended to show information for ten years. Additional years will be displayed as they become available.

^{*}The data provided is based as of the measurement date of PSRS' and PEERS' net pension liability, which is as of the beginning of the District's fiscal year.

OTHER POSTEMPLOYMENT BENEFIT OBLIGATION - UNAUDITED Year ended June 30, 2018

Schedule of Changes in Total OPEB Liability

	2018
Total OPEB liability	
Service cost	\$ 1,099,555
Interest cost	1,077,358
Changes in assumptions	10,460,554
Employee contributions	3,468,926
Benefit payments	(4,786,100)
Net change in total OPEB liability	11,320,293
Total OPEB liability at beginning of year	 29,697,891
Total OPEB liability at end of year	\$ 41,018,184
Covered payroll (for fiscal year 2017)	\$ 121,793,891
Total OPEB liability as a percentage of covered payroll	33.68%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

Plan Assets: No assets are accumulated in a trust that meets all of the following criteria of GASB No. 75, paragraph 4, to pay benefits:

- Contributions from the employer and any nonemployer contributing entities, and earnings thereon, must be irrevocable.
- Plan Assets must be dedicated to providing OPEB to Plan members in accordance with the benefit terms.
- Plan assets must be legally protected from the creditors of the employer, nonemployer contributing entities, the Plan administrator, and Plan members.

SUPPLEMENTARY INFORMATION

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - DEBT SERVICE FUND

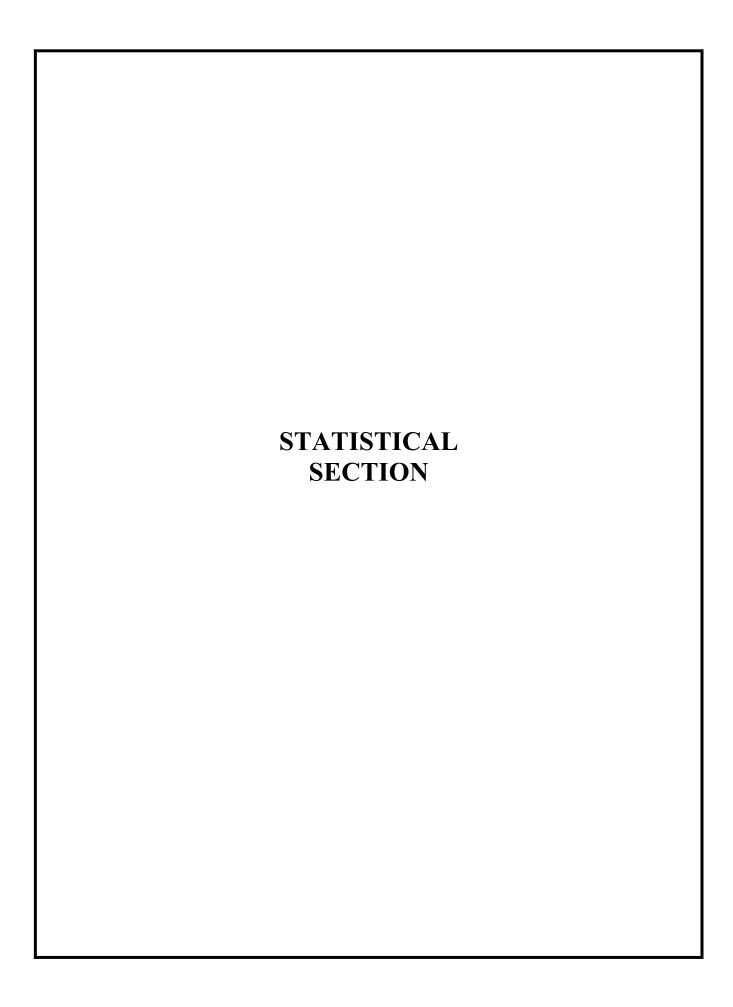
Year ended June 30, 2018

	Rudgeted	l amounts		Variance with final budget positive
	Original	Final	Actual	(negative)
Revenues			1100001	(negative)
Local	\$ 22,761,260	\$ 22,289,876	\$ 22,185,774	\$ (104,102)
County	591,929	561,523	642,409	80,886
Interest	505,192	505,192	729,102	223,910
Total revenues	23,858,381	23,356,591	23,557,285	200,694
Expenditures				
Debt service				
Principal retirement	10,390,000	46,139,050	15,690,000	30,449,050
Interest	7,456,700	7,883,482	7,854,876	28,606
Other	17,000	137,000	136,695	305
Total expenditures	17,863,700	54,159,532	23,681,571	30,477,961
EXCESS OF REVENUES OVER				
(UNDER) EXPENDITURES	5,994,681	(30,802,941)	(124,286)	30,678,655
Other financing sources (uses)				
Proceeds from refunding bonds issued	-	27,405,000	27,405,000	-
Premium on issuance of bonds	-	2,276,430	2,276,429	(1)
Payments to refunded bond escrow agent		(6,606,518)	(6,606,518)	
Total other financing sources (uses)		23,074,912	23,074,911	(1)
NET CHANGE IN FUND BALANCE	\$ 5,994,681	\$ (7,728,029)	\$ 22,950,625	\$ 30,678,654
Fund balance at July 1, 2017			13,767,360	
Fund balance at June 30, 2018			\$ 36,717,985	

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - CAPITAL PROJECTS FUND

Year ended June 30, 2018

	Budgeted	amounts		Variance with final budget positive
	Original	Final	Actual	(negative)
Revenues				
Local	\$ -	\$ 2,424,478	\$ 2,622,563	\$ 198,085
County	-	-	53,759	53,759
Federal	290,000	290,000	290,055	55
Other - student activities	250,000	250,000	378,750	128,750
Interest	160,000	160,000	302,893	142,893
Total revenues	700,000	3,124,478	3,648,020	523,542
Expenditures				
Capital outlay	25,476,028	30,980,371	23,980,151	7,000,220
Debt service				
Interest	167,014	167,014	150,269	16,745
Total expenditures	25,643,042	31,147,385	24,130,420	7,016,965
EXCESS OF REVENUES OVER				
(UNDER) EXPENDITURES	(24,943,042)	(28,022,907)	(20,482,400)	7,540,507
Other financing sources				
Transfer from General Fund	1,700,000	2,000,000	1,500,000	(500,000)
NET CHANGE IN FUND BALANCE	\$ (23,243,042)	\$ (26,022,907)	(18,982,400)	\$ 7,040,507
Fund balance at July 1, 2017			38,732,434	
Fund balance at June 30, 2018			\$ 19,750,034	



SUMMARY OF STATISTICAL INFORMATION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

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Financial Trends	70 - 76
These schedules contain trend information to help the reader understand how the District's financial performance and position have changed over time.	
Revenue Capacity	77 - 81
These schedules contain information to help the reader assess the District's most significant local revenue source – property tax.	
Debt Capacity	82 - 84
These schedules contain information to help the reader asses the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
Demographic and Economic Information	85 - 86
These schedules offer demographic economic indicators to help the reader understand the environment within which the District's financial activities take place.	
Operating Information	87 - 94
These schedules contain service data to help the reader assess how information in the District's financial reports relates to the services the District provides and the activities it performs.	
Sources: Unless otherwise noted, the information in these schedules is derived from comprehensive annual financial reports for the relevant year.	om the

NET POSITION BY COMPONENT LAST TEN FISCAL YEARS

(accrual basis of accounting)

		Fiscal Year										
	2009	2010	2011	2012	2013	2014-as restricted	2015	2016	2017 - as restated	2018		
Governmental activities: Net investment in capital assets	\$ 92,477,800	\$ 85,602,907	\$ 82,176,049	\$ 82,993,630	\$ 75,946,520	\$ 73,255,061	\$ 69,719,235	\$ 71,557,667	\$ 66,479,941	\$ 77,797,419		
Restricted for:												
Capital projects	8,991,083	13,726,669	16,871,309	12,543,962	11,855,865	-	-	-	-	-		
Debt Service	8,499,192	7,722,154	6,604,125	3,597,449	3,919,725	3,092,725	4,137,058	8,779,831	13,657,187	6,734,140		
Certificated employees' compensation												
and benefits	3,127,050	1,818,724	2,718,463	2,760,038	10,415,599	8,128,641	5,907,208	5,921,230	925,146	3,473,347		
Unrestricted	54,516,304	45,444,795	30,871,731	16,547,999	12,091,474	(137,710,136)	(119,166,269)	(102,100,339)	(128,280,551)	(129,363,401)		
Total net position	\$ 167,611,429	\$ 154,315,249	\$ 139,241,677	\$ 118,443,078	\$ 114,229,183	\$ (53,233,709)	\$ (39,402,768)	\$ (15,841,611)	\$ (47,218,277)	\$ (41,358,495)		

Source:

PARKWAY C-2 SCHOOL DISTRICT

EXPENSES, PROGRAM REVENUES, AND NET (EXPENSE)/REVENUE

LAST TEN FISCAL YEARS (accrual basis of accounting)

Fiscal Year 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 Expenses Governmental Activities: 120,026,174 117,419,935 Instruction 115,444,024 \$ 122,029,859 130,009,443 \$ 123,661,522 \$ 125,584,139 125,442,045 \$ 137,321,600 \$ 137,113,065 Student activities 3,630,230 3,900,719 3,736,873 3,966,728 3,609,406 3,852,639 4,223,712 4,955,335 4,917,661 4,421,230 Attendance 560,529 650,152 593,816 570,127 556,748 511,726 509,567 524,130 616,445 645,840 6,014,889 6,460,908 6,518,698 6,418,774 6,514,602 6,898,120 6,203,939 6,708,591 7,591,500 7,754,796 Guidance 2,460,337 2,998,818 Health services 2,128,802 2,173,494 2,262,503 2,419,250 2,532,294 2,507,675 2,610,245 2,795,830 7,234,987 Improvement of Instruction 6,622,863 6,327,627 6,499,570 6,888,113 6,689,045 6,040,942 6,778,701 8.251.830 8,083,012 Professional development 155,824 122,904 87.054 45,685 25,077 20,000 25,000 27,796 26,093 27,084 3,640,805 3,742,730 3,585,461 3,776,908 3,310,475 3,789,457 4,153,826 4,380,178 Media Services 3,466,025 3,584,568 351,664 483,315 505,827 439,673 556,555 264,232 307,945 Board of Education services 611,613 413,484 283,120 2,000,079 2,197,000 2,201,745 2,299,609 2,170,332 2,138,034 2,067,720 2,323,079 2,407,260 2,376,932 Executive administration 17,495,967 19,506,447 17,575,520 Building level administration 18,170,997 19,773,760 20,991,475 20,444,894 17.057.694 18,418,206 18,454,743 Operation of plant 23,582,821 22,989,369 25,712,489 24,397,041 23,103,017 25,787,236 25,579,658 24,718,581 25,693,591 25,756,638 8,988,331 9,030,267 9,459,635 10,275,583 9,551,436 9,775,217 9,084,146 10,376,299 10,199,069 12,184,788 Pupil transportation Food services 6,207,122 6,082,553 6,361,047 6,614,064 6,272,818 5,936,786 5,953,779 1,188,243 6,470,989 6,510,660 11,580,655 8,919,444 13,584,781 11,067,084 11,958,863 10,946,917 12,604,100 9,153,179 12,625,805 11,901,273 Business and central services 955,763 1,119,123 1,183,617 1,085,827 1,011,960 5,683,921 1,289,203 Security services 1,097,429 1,116,659 1,257,314 Adult basic education 875,157 841,527 954,540 932,559 947,725 1,055,151 994,518 980,430 1,003,984 1,566,125 Adult continuing education 1.026,185 1.051.002 897,718 975.018 990,365 992,809 753,273 598,978 743,125 856,818 Community services 3,126,522 3,218,247 3,198,401 3,412,854 3,361,226 3,464,868 3,241,924 3,536,280 4,230,297 4,376,422 Facilities 4,160,986 4,145,737 Interest and other expenses on long-tern 6,517,429 8,318,232 7,677,747 8,500,097 8,571,132 8,357,837 5,173,860 6,442,766 6,860,381 8,200,468 222,490,605 232,399,156 235,533,134 224.942,957 Total governmental activities 236,801,736 245 117 888 240 275 533 233 159 982 255,899,815 259,174,149 Program revenues Governmental activities: Charges for services: 12,507,871 12,008,255 10,737,708 7,639,845 7,041,429 8,648,983 8,440,789 8,032,181 8.288.247 8,327,655 Instruction 3,297,956 3,332,439 3,549,655 3,784,750 3,970,112 Student activities 3,336,271 3,156,117 3,136,061 3.246,828 3,868,974 Operation of plant 105,807 130,177 91,698 167,604 254,553 355,734 351,729 351,814 Food services 4,354,323 4,491,029 4,141,392 4,333,278 4,102,670 3,841,316 3,897,398 4,066,763 4,209,014 3,916,787 Business and central services 35,614 104,617 181,162 27,044 23,364 21,050 20,614 21,018 19.218 32,476 1,917,338 1,855,973 1,637,554 1,745,691 1,953,462 2,126,675 1,970,342 2,013,148 2,725,820 3,012,096 Community services 1,444,478 Facilities 11,350,240 Operating grants and contributions 10,906,397 9,074,705 11,670,128 9,725,456 10,199,060 10,269,142 10,820,449 10,595,573 11,814,166 Capital grants and contributions 1,532,000 Total government program revenues 34,608,099 32,966,231 28,908,582 28,844,119 26,270,518 29,858,987 28,346,411 28,924,678 29,916,324 31,717,333 Net expense (187,882,506) \$ (199,432,925) \$ (207,893,154) \$ (216,273,769) \$ (209,262,616) \$ (210,416,546) (196,596,546) \$ (204,235,304) \$ (225,983,491) \$ (227, 456, 816) Total government net expense

Source:

GENERAL REVENUES AND TOTAL CHANGE IN NET POSITION LAST TEN FISCAL YEARS

(accrual basis of accounting)

	Fiscal Year											
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018		
Net expense												
Total primary government net expense	\$ (187,882,506)	\$ (199,432,925)	\$ (207,893,154)	\$ (216,273,769)	\$ (209,262,616)	\$ (210,416,546)	\$ (196,596,546)	\$ (204,235,304)	\$ (225,983,491)	\$ (227,456,816)		
General revenues and other changes in net position												
Governmental activities:												
Taxes												
Property taxes and all other Ad Valorem taxes	166,853,540	164,993,061	168,980,812	171,338,491	181,035,962	182,737,147	187,449,160	202,662,578	190,242,012	207,172,893		
Sales Tax	12,056,004	11,552,283	11,703,147	12,868,762	13,273,151	14,003,311	14,133,967	15,176,728	15,339,451	15,440,981		
Grants and contributions not restricted												
to specific programs	2,395,045	1,044,372	2,015,644	1,144,654	384,209	335,968	115,222	39,396	41,128	3,973		
State Aid	8,643,373	7,221,966	8,258,430	8,048,341	8,429,377	8,181,968	8,365,479	8,766,258	9,019,499	9,108,816		
Loss on disposal of assets	-	-	-	-	-	-	-	-	-	(23,662)		
Loss on extinguishment of debt	-	-	-	-	-	-	-	-	-	(216,517)		
Investment earnings	2,170,463	1,324,711	1,861,549	2,074,922	1,926,022	1,009,308	363,659	1,151,501	1,367,526	1,830,114		
Total general revenues	192,118,425	186,136,393	192,819,582	195,475,170	205,048,721	206,267,702	210,427,487	227,796,461	216,009,616	233,316,598		
Changes in net position	\$ 4,235,919	\$ (13,296,532)	\$ (15,073,572)	\$ (20,798,599)	\$ (4,213,895)	\$ (4,148,844)	\$ 13,830,941	\$ 23,561,157	\$ (9,973,875)	\$ 5,859,782		

Missouri Baptist Medical Center

Source:

FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

					Fis	cal Year				
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
General fund										
Reserved	\$ 5,142,359	\$ 3,185,541								
Unreserved	50,209,204	45,413,226								
Total General fund	55,351,563	48,598,767								
All other governmental funds										
Reserved	51,638,062	33,805,316								
Unreserved, reported in:	, , , , , , , , , , , , , , , , , , ,	, ,								
Capital projects funds	8,813,857	13,604,067								
Special revenue funds	925,166	349,340								
Debt service funds	11,564,135	11,142,512								
Total all other governmental funds	72,941,220	58,901,235								
Total fund balances	\$ 128,292,783	\$ 107,500,002								
General Fund										
Nonspendable										
Prepaid Items			\$ 1,003,915						\$ 1,531,803	\$ 1,702,965
Inventory			692,049	753,55				661,929	1,685,038	1,184,967
Assigned-Student Activities			3,213,129	3,373,47				2,474,298	1,901,386	1,640,353
Unassigned			30,517,746	19,898,69				36,214,159	38,371,809	38,490,854
Total General Fund			35,426,839	25,160,81	18,572,95	3 24,501,075	31,455,404	40,720,434	43,490,036	43,019,139
All Other Governmental Funds										
Nonspendable										
Prepaid Items			-		-		2,682	-	-	1,000,096
Restricted										
Teachers Salaries and Benefits			1,814,336	1,660,65	9,316,21	9 6,504,193	3,742,352	2,219,018	925,146	3,473,347
Debt Service			10,278,376	7,407,10				10,106,755	13,767,360	36,717,985
Capital Projects			36,263,638	16,080,16			43,782,954	27,187,026	37,106,048	17,496,421
Assigned-other capital projects			16,835,317	12,547,70				357,156	1,626,386	1,253,517
Total all other governmental funds			65,191,667	37,695,63	32,724,93	5 21,926,181	59,205,982	39,869,955	53,424,940	59,941,366
Total fund balances			\$ 100,618,506	\$ 62,856,44	\$ 51,297,88	8 \$ 46,427,256	\$ 90,661,386	\$ 80,590,389	\$ 96,914,976	\$ 102,960,505

Source:

GOVERNMENTAL FUNDS REVENUES LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

	Fiscal Year																			
		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018
Federal sources:																				
Federal grants	\$	3,238,723	S	2,240,345	\$	2,268,982	\$	3,133,013	\$	2,426,671	\$	2,441,585	\$	2,519,199	\$	3,030,557	S	2,709,703	S	2,571,602
Food services	-	1,439,773		1,769,416	-	1,556,864	-	1,825,670	-	1,793,618	-	2,019,512	-	1,945,471	*	1,981,208		2,146,136	*	2,145,449
Other federal revenue		854,090		2,350,768		2,039,733		1,549,985		949,001		2,134,169		858,042		922,640		991,098		710,358
Total federal sources		5,532,586		6,360,529		5,865,579		6,508,668		5,169,290		6,595,266		5,322,712		5,934,405		5,846,937		5,427,409
State sources:																				
State education finance program		10,585,750		8,775,984		8,400,318		9,440,473		9,678,046		9,541,767		9,821,384		9,961,750		10,053,206		10,295,209
Food services		28,443		24,119		29,885		32,210		42,798		38,618		36,829		37,586		38,640		39,607
State grants		1,204,182		908,384		678,084		1,352,651		957,510		1,230,429		916,115		1,178,473		1,029,317		1,937,685
Other state revenue		178,722		_		11,000		3,360		13,653		33,657		88,507		257		73,462		3,213
Total state sources		11,997,097		9,708,487	_	9,119,287		10,828,694		10,692,007		10,844,471		10,862,835		11,178,066		11,194,625		12,275,714
Local sources:																				
Ad valorem taxes		161,955,316		161,812,634		166,146,717		162,771,247		168,958,934		169,666,953		165,033,942		188,479,373		186,066,318		199,549,780
Sales taxes		12,056,005		11,552,283		11,703,147		12,868,762		13,273,151		14,003,311		14,133,967		15,176,728		15,339,451		15,440,981
Other taxes		5,050,845		4,894,154		5,064,534		8,483,395		7,925,047		9,077,909		8,717,677		9,443,105		9,030,723		5,490,786
Food service sales		4,354,323		4,491,029		4,141,392		4,333,278		4,102,670		3,916,788		3,841,316		3,897,398		4,066,763		4,209,014
Interest income		2,025,874		1,115,517		2,167,637		1,669,891		1,270,350		1,009,308		4,887,791		1,151,501		2,041,106		4,106,542
Desegregation Aid		12,278,823		10,243,191		9,168,396		7,410,589		6,925,267		7,371,277		7,694,360		7,733,242		7,824,350		7,890,932
Amounts received from other LEA's		2,198,809		2,458,958		2,366,249		2,582,036		2,300,883		2,431,447		2,391,324		2,293,952		2,466,492		2,884,503
Other local revenues		4,451,463		4,309,306		3,556,848		3,646,724		5,622,934		5,952,711		11,805,356		4,316,412		4,344,562		4,002,588
Total local sources		204,371,458		200,877,072		204,314,920		203,765,922		210,379,236		213,429,704		218,505,733		232,491,711		231,179,765		243,575,126
County sources:																				
State assessed utilities		1,992,110		2,130,384		1,716,890		2,840,476		2,435,065		2,555,766		2,649,930		2,939,248		2,839,138		3,023,453
Other county revenues		1,453,258		1,166,833		1,074,355		960,338		1,161,748		1,495,193		1,409,247		1,280,023		1,259,260		972,409
Total county sources		3,445,368		3,297,217		2,791,245		3,800,814		3,596,813		4,050,959		4,059,177		4,219,271		4,098,398		3,995,862
m . 1								*******												
Total revenues	\$	225,346,509	\$	220,243,305	\$	222,091,031	\$	224,904,098	\$	229,837,346	\$	234,920,400	\$	238,750,457	\$	253,823,453	\$	252,319,725	\$	265,274,111

Sources: Annual Secretary to the Board Report Basic Financial Statements

GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

	Fiscal Year										
<u> </u>	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
Instruction \$	107,236,197	\$ 110,117,572	\$ 111,931,476	\$ 119,495,234	\$ 113,832,841	\$ 115,666,526	\$ 117,175,106	\$ 123,560,230	\$ 125,654,750	\$ 128,027,526	
Student activities	3,627,665	3,900,719	3,735,872	3,968,004	3,604,499	3,853,964	4,253,069	5,186,091	4,753,114	4,166,051	
Attendance	557,803	640,062	595,380	567,776	559,636	513,208	541,869	551,101	600,908	641,081	
Guidance	6,001,690	6,450,948	6,506,278	6,385,597	6,596,288	6,867,751	7,026,544	7,053,805	7,400,154	7,697,653	
Health services	2,130,861	2,180,241	2,250,548	2,394,781	2,500,652	2,521,553	2,658,874	2,744,564	2,725,360	2,976,721	
Improvement of Instruction	6,413,194	6,140,927	6,268,650	6,670,352	7,051,033	6,476,646	6,452,342	6,924,964	7,856,784	7,833,241	
Professional development	155,824	122,904	87,054	40,670	25,077	20,000	25,000	27,796	26,093	27,084	
Media Services	3,452,498	3,626,659	3,575,311	3,724,674	3,632,017	3,757,034	3,704,162	3,982,614	4,049,128	4,347,902	
Board of Education services	610,337	340,522	492,351	501,876	445,058	420,332	556,555	264,232	283,120	307,945	
Executive administration	1,978,968	2,194,723	2,210,187	2,328,767	2,173,991	2,137,173	2,219,580	2,440,665	2,343,467	2,357,627	
Building level administration	16,944,966	17,013,690	18,746,737	19,237,152	18,841,684	19,554,208	19,087,152	17,716,897	17,958,587	18,426,288	
Operation of plant	22,820,529	22,171,803	23,024,725	23,538,663	22,510,599	21,909,730	22,700,957	22,362,669	22,665,203	24,014,501	
Pupil transportation	8,282,887	8,312,423	8,807,719	9,510,997	9,013,820	9,110,827	8,812,486	8,959,210	9,393,482	11,503,014	
Food services	6,080,865	5,987,440	6,264,325	6,493,473	6,318,594	5,867,691	6,072,444	5,945,569	6,275,002	6,435,235	
Business and central services	8,424,203	11,036,157	13,121,023	11,296,614	11,621,235	11,185,836	11,975,535	10,517,277	11,875,060	10,913,623	
Security services	952,199	1,116,808	1,182,223	1,085,322	1,018,749	1,098,132	1,144,679	1,249,388	1,256,709	1,248,049	
Adult basic education	872,891	840,285	951,508	955,640	956,063	1,040,255	1,067,682	1,030,881	978,678	1,554,584	
Adult continuing education	1,018,695	1,051,604	899,882	972,938	986,803	991,888	785,905	629,800	724,394	850,504	
Community services	3,041,813	3,127,706	3,104,186	3,300,000	3,300,197	3,368,052	3,400,915	3,622,191	4,033,334	4,237,794	
Capital Outlay	14,562,505	17,928,692	33,940,041	21,060,107	11,206,586	10,522,677	9,209,510	21,194,358	31,195,502	20,902,626	
Debt service:											
Principal retirement	9,433,458	9,394,780	10,420,090	11,453,424	9,267,711	8,492,252	9,164,235	11,099,359	11,300,786	15,690,000	
Interest	5,192,269	7,641,450	7,336,949	6,879,174	6,747,604	6,607,080	6,500,963	6,843,684	7,202,892	8,039,968	
Other expense	418,622	382,851	79,195	310,005	102,192	6,492	1,056,503	17,064	149,731	139,695	
Total Expenditures \$	230,210,939	\$ 241,720,966	\$ 265,531,710	\$ 262,171,240	\$ 242,312,929	\$ 241,989,307	\$ 245,592,067	\$ 263,924,409	\$ 280,702,238	\$ 282,338,712	
Debt service as a percentage of											
noncapital expenditures	7.50%	8.44%	8.34%	8.38%	7.50%	6.98%	7.61%	7.99%	8.08%	10.05%	

Sources:

Annual Secretary to the Board Report

OTHER FINANCING SOURCES AND USES AND NET CHANGE IN FUND BALANCES - $\,$

GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

		Fiscal Year											
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018			
Excess of revenues under expenditures	\$ (4,864,430)	\$ (21,477,661)	\$ (43,440,679)	\$ (37,267,142)	\$ (12,475,583)	\$ (7,068,907)	\$ (6,841,610)	\$ (10,100,956)	\$ (28,382,513)	\$ (17,064,601)			
Other financing sources (uses)													
Issuance of general obligation bonds	60,660,000	-	34,000,000	52,340,000	6,250,000	-	77,080,000	-	44,000,000	27,405,000			
Payment to refunded bond escrow agent	(7,744,611)	-	-	(59,276,479)	(6,637,463)	-	(30,708,828)	-	-	(6,606,518)			
Premium on issuance of bonds	956,216	-	485,400	6,420,458	459,325	-	4,653,700	-	673,579	2,276,429			
Sale of other property	-	40,031	-	21,099	50,257	58,856	50,868	29,959	33,521	35,219			
Proceeds from capital lease	240,092	644,849	2,073,783	-	794,910	2,139,420	-	-	-	-			
Total other financing sources(uses)	54,111,697	684,880	36,559,183	(494,922)	917,029	2,198,276	51,075,740	29,959	44,707,100	23,110,130			
Net change in fund balances	\$ 49,247,267	\$ (20,792,781)	\$ (6,881,496)	\$ (37,762,064)	\$ (11,558,554)	\$ (4,870,631)	\$ 44,234,130	\$ (10,070,997)	\$ 16,324,587	\$ 6,045,529			

Sources:

Annual Secretary to the Board Report

ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

		Total	Total			
Fiscal	Residential	gricultural	Commercial	Personal	Taxable	Direct
Year	 Property	 Property	 Property	 Property	 Value	Rate
2009	\$ 2,922,442,295	\$ 1,660,000	\$ 1,130,807,320	\$ 627,955,010	\$ 4,682,864,625	3.483
2010*	2,715,056,490	1,534,500	1,134,555,310	596,858,410	4,448,004,710	3.624
2011	2,721,569,570	4,286,670	1,138,879,980	550,634,280	4,415,370,500	3.757
2012*	2,656,692,460	673,970	1,063,244,550	520,270,710	4,240,881,690	3.905
2013	2,659,506,980	687,270	1,063,641,920	533,187,550	4,257,023,720	4.108
2014*	2,575,731,880	657,910	1,028,617,830	530,509,640	4,135,517,260	4.279
2015	2,585,648,810	587,850	1,031,162,640	541,145,370	4,158,544,670	4.298
2016*	2,699,945,500	777,090	1,100,564,190	535,320,980	4,336,607,760	4.488
2017	2,709,242,350	778,860	1,105,349,770	555,289,350	4,370,660,330	4.350
2018*	2,986,427,610	1,625,570	1,165,892,910	551,335,980	4,705,282,070	4.255

NOTE:

Valuations are determined as of December 31 preceding the tax collection year less Tax Increment Financing(TIF) The above rates for 2009-2018 are blended rates

Sources:

Annual Secretary to the Board Report

Annual Report of the County Clerk to State Board of Education

^{*} Represents a reassessment year

DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS

_	Overlapping Rates												
Fiscal Year	Parkway	St Louis County	City of Chesterfield	City of Creve Coeur	City of Kirkwood	City of Manchester	Fire District Metro West	Fire District Monarch	Fire District Creve Coeur	Fire District West County EMS			
2009													
Res	3.4100	0.1900	0.0300	0.8000	0.6150	0.2430	0.9770	0.8260	0.8810	0.7190			
Agr	4.0434	0.1900	0.0300	0.1000	0.0000	0.0000	1.1640	0.0863	0.8200	0.8290			
Com	3.8832	0.1900	0.0300	0.0700	0.6280	0.2380	1.0160	0.9300	0.8820	0.6310			
Per Prop	4.0779	0.1900	0.0300	0.0000	0.6680	0.2430	1.1310	1.0130	0.9100	0.8200			
2010													
Res	3.5672	0.2000	0.0300	0.0860	0.6150	0.2380	1.0120	0.8650	0.8850	0.9130			
Agr	3.0900	0.2000	0.0300	0.0910	0.0000	0.0000	1.1880	0.8070	0.8500	0.9990			
Com	4.0523	0.2000	0.0300	0.0830	0.6280	0.2380	1.0440	1.0190	0.8910	0.9090			
Per Prop	4.0779	0.2000	0.0300	0.0000	0.6680	0.2430	1.1550	1.0440	0.9100	0.9900			
2011													
Res	3.6761	0.2000	0.0300	0.0840	0.6030	0.2060	1.0300	0.8420	0.8930	0.8980			
Agr	5.4600	0.2000	0.0300	0.0910	0.0000	0.0000	1.1880	0.7830	0.8950	0.9740			
Com	4.3860	0.2000	0.0300	0.0790	0.6160	0.2060	1.0910	0.9960	0.8950	0.9220			
Per Prop	4.0779	0.2000	0.0300	0.0000	0.6560	0.2110	1.1550	1.0210	0.9100	0.9650			
2012													
Res	3.9361	0.2000	0.0300	0.0700	0.6130	0.1190	1.0290	0.8290	0.8970	0.8960			
Agr	5.4598	0.2000	0.0300	0.0750	0.0000	0.0000	1.1880	0.7700	0.8610	0.9710			
Com	4.5515	0.2000	0.0300	0.0750	0.6600	0.1190	1.1090	0.9830	0.9020	0.9190			
Per Prop	4.0779	0.2000	0.0300	0.0000	0.6270	0.1240	1.1550	1.0080	0.9100	0.9620			
2013													
Res	4.0743	0.2000	0.0300	0.0720	0.6140	0.2380	1.0640	0.8290	0.9040	0.9610			
Agr	5.4600	0.2000	0.0300	0.0920	0.0000	0.0000	1.1880	0.7700	0.8950	1.0090			
Com	4.8924	0.2000	0.0300	0.0770	0.6540	0.2380	1.1370	0.9830	0.9090	0.9810			
Per Prop	4.0779	0.2000	0.0300	0.0000	0.6270	0.2430	1.1550	1.0080	0.9100	1.0000			
2014													
Res	4.0743	0.2090	0.0300	0.0720	0.6140	0.2380	1.0570	0.8290	1.1875	0.9620			
Agr	5.4600	0.2090	0.0300	0.0920	0.0000	0.0000	1.1820	0.7700	1.1775	1.0090			
Com	4.9466	0.2090	0.0300	0.0790	0.6540	0.2380	1.1310	0.9830	1.1925	0.9900			
Per Prop	4.1279	0.2090	0.0300	0.0000	0.6220	0.2430	1.1490	1.0080	1.1925	1.0000			

PARKWAY C-2 SCHOOL DISTRICT

DIRECT AND OVERLAPPING PROPERTY TAX RATES - CONCLUDED LAST TEN FISCAL YEARS

_					Overlapp	oing Rates				
Fiscal Year	Parkway	St Louis County	City of Chesterfield	City of Creve Coeur	City of Kirkwood	City of Manchester	Fire District Metro West	Fire District Monarch	Fire District Creve Coeur	Fire District West County EMS
2015										
Res	4.4617	0.2060	0.0000	0.0690	0.6000	0.2370	1.0130	0.8060	1.1550	1.2740
Agr	4.3817	0.1790	0.0000	0.0590	0.0000	0.0000	1.0260	0.6940	1.1800	1.3030
Com	4.6796	0.2050	0.0000	0.0740	0.6160	0.2340	1.0720	0.9420	1.1280	1.2940
Per Prop	4.2279	0.2090	0.0000	0.0000	0.6240	0.2430	1.1370	1.0080	1.1950	1.3250
2016										
Res	4.2163	0.2060	0.0000	0.0680	0.6130	0.2380	1.0110	0.8050	1.1790	1.2710
Agr	4.4129	0.1790	0.0000	0.0590	0.0000	0.0000	1.0240	0.6940	0.0000	1.3030
Com	4.7419	0.2050	0.0000	0.0760	0.6370	0.2380	1.0920	0.9420	1.1590	1.2920
Per Prop	4.2258	0.2090	0.0000	0.0000	0.6210	0.2430	1.1370	1.0080	1.2200	1.3250
2017										
Res	4.2163	0.2060	0.0000	0.0680	0.6130	0.2380	1.0110	0.8050	1.1790	1.2700
Agr	4.4129	0.1790	0.0000	0.5900	0.0000	0.0000	1.0240	0.6940	0.0000	1.3030
Com	4.74.19	0.2050	0.0000	0.0760	0.6370	0.2380	1.0920	0.9420	1.1590	1.2920
Per Prop	4.2258	0.2090	0.0000	0.0000	0.6210	0.2430	1.1370	1.0080	1.2200	1.3250
2018										
Res	3.9857	0.1950	0.0000	0.1450	0.5920	0.0660	0.9680	0.7630	1.1260	1.1900
Agr	2.2709	0.1570	0.0000	0.1160	0.0000	0.0000	0.9940	0.5830	0.0000	1.3200
Com	4.8958	0.1980	0.0000	0.1580	0.6170	0.0690	1.0190	0.8990	1.1770	1.2450
Per Prop	4.3589	0.2090	0.0000	0.0820	0.6340	0.0740	1.1480	1.0080	1.2380	1.3250

Source:

St. Louis County Department of Revenue website

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

Principal Taxpayers		2018 Taxable Assessed Value	Percentage of Total Taxable Value	2009 Taxable Assessed Value	Percentage of Total Taxable Value
Chapter 100 St Louis County	\$	62,145,590	1.32%	\$ -	0.00%
RNSI City Place Owner LLC (formerly Cornerstone Opportunity Ventures LLC)		37,538,350	0.80%	32,756,730	0.70%
Emerson Rd LLC		23,922,050	0.51%	-	0.00%
WPP LLC		17,491,590	0.37%	-	0.00%
Ramco Gershenson Properties LP		17,438,970	0.37%	-	0.00%
St Louis County Missouri		17,250,940	0.37%	-	0.00%
Missouri American Water Company		17,110,410	0.36%	-	0.00%
US Bank National Association Trustee		16,884,290	0.36%	-	0.00%
Chapter 100 St Louis Co Port Authority		15,893,340	0.34%	-	0.00%
Waterfront Creve Mo LLC		13,151,750	0.28%	-	0.00%
Chesterfield Mall LLC		-	0.00%	28,974,300	0.62%
Pfizer, Inc	it	-	0.00%	68,908,190	1.47%
Duke Weeks Realty Limited Partnership		-	0.00%	42,508,110	0.91%
I & G Direct Real Estate		-	0.00%	20,099,550	0.43%
Edward D. Jones & Co.		-	0.00%	21,785,780	0.47%
US Reif Westport Plaza Fee LLC		-	0.00%	21,945,530	0.47%
Scott Properties		-	0.00%	18,185,180	0.39%
Scottrade Financial Services Inc.		-	0.00%	17,566,200	0.38%
Ameren UE		-	0.00%	16,574,120	0.35%
Total	\$	238,827,280	5.08%	\$ 289,303,690	6.18%

Sources:

St. Louis County Assessor's Office Basic Financial Documents

PROPERY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

	Taxes Levied	Collected v Fiscal Year		C	Collections	Total Collecti	ions to Date
Fiscal	for the		Percentage	in	Subsequent		Percentage
Year	Fiscal Year	Amount	of Levy		Years	Amount	of Levy
2009	\$ 163,122,906	\$ 157,557,607	96.59%	\$	1,015,269	\$ 158,572,876	97.21%
2010*	161,195,691	156,455,450	97.06%		1,952,058	158,407,508	98.27%
2011	165,903,131	161,479,241	97.33%		1,281,154	162,760,395	98.11%
2012*	165,593,707	161,008,043	97.23%		-	161,008,043	97.23%
2013	174,878,534	169,734,753	97.06%		-	169,734,753	97.06%
2014*	176,936,717	168,557,361	95.26%		-	168,557,361	95.26%
2015	178,738,408	174,262,717	97.50%		700,215	174,962,932	97.89%
2016*	194,310,332	186,108,212	95.78%		-	186,108,212	95.78%
2017	190,141,207	183,452,796	96.48%		-	183,452,796	96.48%
2018*	200,205,047	192,649,490	96.23%		-	192,649,490	96.23%

NOTE: Valuations are determined as of December 31 preceding the tax collection year less TIF

Source:

Annual Secretary to the Board Report

^{*} Reassessment Year

OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

	Fiscal Year													
		2009		2010		2011		2012	 2013	2014	 2015	2016	 2017	2018
Capital leases	\$	2,839,118	\$	2,605,584	\$	3,486,132	\$	1,922,248	\$ 1,897,737	\$ 3,215,053	\$ 3,098,912	\$ 2,635,121	\$ 2,227,015	\$ 1,810,660
General obligation bonds		150,210,280		141,881,194		166,847,217		155,497,217	147,033,678	145,296,147	189,647,590	177,493,275	209,692,816	215,753,585
DNR note		557,253		369,942		177,065		-		-	 			
Total primary government	\$	153,606,651	\$	144,856,720	\$	170,510,414	\$	157,419,465	\$ 148,931,415	\$ 148,511,200	\$ 192,746,502	\$ 180,128,396	\$ 211,919,831	\$ 217,564,245
Estimated actual value of taxable property	\$	4,682,864,625	\$	4,448,004,710	\$	4,415,370,500	\$	4,240,881,690	\$ 4,257,023,720	\$ 4,135,517,260	\$ 4,158,544,670	\$ 4,336,607,760	\$ 4,370,660,330	\$ 4,705,282,070
% of general bonded debt to estimated actual value of taxable property		3.21%		3.19%		3.78%		3.67%	3.45%	3.51%	4.56%	4.09%	4.80%	4.59%
Personal Income		7,148,290,536		7,363,882,979		7,585,977,689		7,814,770,777	8,050,464,263	8,293,266,265	8,543,391,176	8,801,059,853	9,066,499,819	9,339,945,454
% of Personal Income		2.1489%		1.9671%		2.2477%		2.0144%	1.8500%	1.7907%	2.2561%	2.0467%	2.3374%	2.3294%
Population		146,394		146,852		147,312		141,555	141,998	142,442	142,888	143,336	143,784	144,234
Per Capita	\$	1,049	\$	986	\$	1,157	\$	1,112	\$ 1,049	\$ 1,043	\$ 1,349	\$ 1,257	\$ 1,474	\$ 1,508

NOTE: Valuations are determined as of December 31 preceding the tax collection year less TIF

Sources:

Annual Secretary to the Board Report

DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT JUNE 30, 2018

Taxing Body	D	ebt Outstanding	Estimated Percentage Applicable	ted Share of Direct Overlapping Debt
Direct	_			
Parkway School District	\$	217,564,245	100.00%	\$ 217,564,245
Overlapping	_			
St. Louis County		102,415,000	19%	19,271,297
City of Chesterfield		3,805,000	44%	1,691,970
City of Kirkwood		1,030,000	18%	182,542
City of Manchester		570,000	8%	47,983
Fire District-Metro West		3,520,000	43%	1,500,041
Fire District-West County EMS		15,565,000	18%	 2,821,280
Subtotal of Overlapping Debt		126,905,000		 25,515,112
Total	\$	344,469,245		\$ 243,079,357

NOTE: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is endured by the residents and businesses of the District. Percentage of overlap is calculated by the Collector of Revenue's office as follows: For the purpose of determining the appropriate composite property tax rates, all properties are within areas defined by what are called school district sub-codes. Each sub-code accounts for what taxing districts have jurisdiction over a particular parcel, or property. Periodic ledgers comprising the total assessed values for each sub-code area are generated by County Revenue. Appropriate percentage overlap values have been selected from the appropriate ledger.

Sources:

Annual Secretary to the Board Report All municipalities and fire districts St. Louis County websites

LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

Legal Debt Margin Calculation for Fiscal Year 2016

 Assessed value
 \$ 4,705,282,070

 Debt limit (15% of assessed value)
 705,792,311

 Debt applicable to limit
 (206,945,000)

 Amount available in Debt Service Fund
 36,717,985

 Legal debt margin
 \$ 335,565,296

	Fiscal Year																	
	2009		2010		2011		2012		2013		2014	_	2015	2016	_	2017		2018
Debt Limit	\$ 702,429,694	\$	667,200,707	\$	662,305,575	\$	636,132,254	\$	638,553,558	\$	620,327,589	\$	623,781,701	\$ 650,491,164	\$	655,599,050	\$	705,792,311
Total net debt applicable to limit	 138,646,145		130,738,682		156,568,839		148,090,117	_	139,694,547		131,915,222	_	173,631,583	 158,688,494	_	187,852,640		170,227,015
Legal debt margin	\$ 563,783,549	\$	536,462,025	\$	505,736,736	\$	488,042,137	\$	498,859,011	\$	488,412,367	\$	450,150,118	\$ 491,802,670	\$	467,746,410	\$	535,565,296
Total net debt applicable to the limit as a percentage of debt limit	19.74%		19.60%		23.64%		23.28%		21.88%		21.27%		27.84%	24.40%		28.65%		24.12%

Note:

Legal debt limit is 15% of assessed value

Source:

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

Calendar Year	Population	 Personal Income	 Per Capita Personal Income	Unemployment Rate(1)
2009	145,937	\$ 7,148,290,536	\$ 48,982	9.70%
2010	146,394	7,363,882,979	50,302	9.30%
2011	146,852	7,585,977,689	51,657	8.90%
2012	141,555	7,814,770,777	55,207	6.80%
2013	141,998	8,050,464,263	56,694	7.30%
2014	142,442	8,293,266,265	58,222	6.50%
2015	142,888	8,543,391,176	59,791	5.80%
2016	143,336	8,801,059,854	61,402	4.60%
2017	143,784	9,066,499,819	63,056	3.90%
2018	144,234	9,339,945,454	64,756	3.40%

(1) St. Louis only

Sources:

Missouri Census Data Center Demographic Profile

Missouri Economic Research and Information Center (MERIC)

PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

		2018	20	009
Employer	Employees	Percentage of Total Employment	Employees	Percentage of Total Employment
Parkway School District	2,300	0.43%	2,400	0.46%
Schnucks Markets, Inc.	15,600	2.89%	10,750	2.04%
St. John's Mercy Medical Center (Mercy Health System)	8,800	1.63%	5,971	1.13%
Dierberg's Markets, Inc.	4,126	0.76%	5,000	0.95%
Coldwell Banker Gundaker	2,555	0.47%	3,600	0.68%
Solutia Inc	3,400	0.63%	4,570	0.87%
St. Luke's Health Corporation	3,100	0.57%	2,300	0.44%
Monsanto Company	20,500	3.79%	3,000	0.57%
Spectrum	3,000	0.56%	-	0.00%
Reinsurance Group of America (RGA)	2,201	0.41%	-	0.00%
Pfizer Global Research & Development	-	0.00%	1,200	0.23%
Missouri Baptist Medical Center	-	0.00%	2,878	0.55%
Total	65,582	12.29%	41,669	7.92%

Sources:

Basic Financial Statements
Economic Research Federal Reserve Bank of St. Louis
Sorkins Directory of Business & Government
Dun & Bradstreet Million Dollar Directory
Book of Lists

FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY TYPE LAST TEN FISCAL YEARS

				Fiscal	Year					
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Supervisory										
Instructional administrators	8	9	9	10	10	10	6	7	7	7
Non-instructional administrators	8	8	8	7	7	5	8	12	12	14
Consultants/supervisors of instruction	18	20	19	19	18	18	32	34	21	22
Principals	28	28	28	28	28	28	28	27	28	28
Assistant principals	35	35	36	39	38	40	38	39	47	48
Total Supervisory	97	100	100	103	101	101	112	119	115	119
Instruction										
Elementary teachers	503	494	503	495	522	528	468	524	512	517
Middle school teachers	269	255	259	261	256	267	275	280	284	287
High school teachers	371	394	398	390	361	365	359	351	362	354
ESL teachers	19	22	23	22	22	22	24	24	26	30
Other instructional teachers	129	118	118	125	87	78	148	114	118	115
Aides	63	69	74	83	73	66	121	133	117	108
Total Instruction	1,353	1,352	1,375	1,376	1,321	1,326	1,394	1,426	1,419	1,411
Student Services										
Guidance counselors	69	69	70	68	70	70	72	71	73	70
Social workers	7	8	8	6	6	6	12	9	14	16
Librarians	31	31	31	31	31	31	31	31	31	31
Nursing Staff	39	38	38	39	39	39	38	38	40	40
Total Student Services	146	146	147	144	146	146	152	148	157	157
Support and Administration										
Managers	7	6	6	6	6	6	5	4	5	9
Clerical Support	102	99	100	97	91	88	41	37	19	17
Secretarial Staff	224	227	226	224	208	185	193	196	191	178
Service workers	139	250	250	247	240	233	325	340	335	333
Skilled crafts	158	49	49	48	47	44	44	46	40	37
Mechanical/Transportation	168	168	165	172	172	172	178	174	168	169
Other Support Staff	79	82	93	69	68	66	92	90	114	110
Total support and administration	877	881	889	863	832	793	878	887	872	853
Total	2,473	2,480	2,511	2,485	2,400	2,366	2,536	2,580	2,563	2,540

Source:

Basic Personnel Staffing Budgets

OPERATING STATISTICS LAST TEN FISCAL YEARS

Fiscal Year	Enrollment	Operating Expenditures		Cost Per Pupil	Percentage Change	Government Wide Expenses	Cost Per Pupil	Percentage Change	Certificated Instructional Staff	Pupil- Teacher Ratio	Percentage of Students Receiving Free or Reduced-Price Meals
2009	17,439	\$ 184,037,361	1 \$	10,553	5.15%	\$ 230,210,939	\$ 13,201	2.12%	1,323	13.18	16.70%
2010	17,370	188,782,385	5	10,868	2.99%	241,720,966	13,916	5.42%	1,315	13.21	18.60%
2011	17,234	195,849,665	5	11,364	4.56%	236,801,736	13,740	-1.26%	1,407	12.25	20.00%
2012	17,156	220,338,529)	12,843	13.02%	245,117,888	14,288	3.98%	1,443	11.89	21.30%
2013	17,104	212,097,237	7	12,400	-3.45%	235,533,134	13,771	-3.62%	1,334	12.82	20.30%
2014	17,231	197,973,460)	11,489	-7.35%	241,245,785	14,001	1.67%	1,311	13.15	20.60%
2015	17,279	202,015,622	2	11,691	1.76%	224,942,957	13,018	-7.02%	1,399	12.35	20.10%
2016	17,314	205,828,265	5	11,888	1.68%	233,159,982	13,467	3.44%	1,375	12.59	19.40%
2017	17,498	228,099,184	1	13,036	9.65%	255,899,815	14,625	8.60%	1,379	12.69	20.00%
2018	17,928	214,456,535	5	11,962	-8.24%	259,174,149	14,456	-1.15%	1,388	12.92	18.70%

Sources:

Core Data Report

Annual Secretary of the Board Report

Annual Report of School Data (DESE website)

Historical Information from Budget Report

Basic Financial Statements

NOTE: Operating Expenditures exclude Debt Service, Bond Issue and Student Activity Expenditures. Debt Service, Bond Issue and Student Activity expenditures are unrelated to the education of the pupils and for the most part, out of the control of the District.

TEACHER BASE SALARIES LAST TEN FISCAL YEARS

Fiscal Year	Minimum Salary	Maximum Salary	County Average Salary	Statewide Average Salary
2009	\$ 36,000	\$ 81,186	\$ 54,026	\$ 44,249
2010	37,000	83,743	55,743	45,148
2011	37,000	85,050	55,999	45,312
2012	39,000	87,300	56,929	45,709
2013	40,500	89,100	57,717	46,234
2014	41,500	91,000	53,229	46,756
2015	41,500	92,200	57,001	47,393
2016	41,800	93,400	59,753	47,955
2017	42,400	95,400	60,461	48,619
2018	42,600	95,650	60,901	n/a

n/a - information not available

Sources:

Annual Report of School Data (DESE website) Cooperating School District Core Data Reports District salary schedules District Profile reports

PARKWAY C-2 SCHOOL DISTRICT

SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS

				Fiscal Y	Year					
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Elementary Schools:										
Barretts(1895)										
Square Feet	67,585	75,072	75,072	68,587	67,208	68,587	68,587	68,204	68,204	68,204
Capacity	516	516	516	516	516	516	516	516	516	516
Enrollment	408	402	397	387	361	383	364	400	403	377
Bellerive(1968)										
Square Feet	62,460	67,623	67,623	61,260	67,553	61,260	61,260	61,260	61,260	61,260
Capacity	423	423	423	423	423	423	423	423	423	423
Enrollment	406	410	400	384	365	378	366	391	388	402
Carman Trails(1977)										
Square Feet	65,252	65,252	65,252	65,949	65,949	65,949	65,949	65,952	65,952	65,952
Capacity	472	472	472	472	472	472	472	472	472	472
Enrollment	399	425	432	432	445	433	457	455	455	445
Claymont(1962)										
Square Feet	65,715	65,716	65,716	65,716	65,716	67,458	67,458	67,580	67,580	67,580
Capacity	601	601	601	601	601	601	601	601	601	601
Enrollment	430	449	442	462	469	481	511	496	499	502
Craig(1966)										
Square Feet	50,215	50,215	50,215	50,215	50,215	50,215	50,215	50,225	50,225	50,225
Capacity	508	508	508	508	508	508	508	508	508	508
Enrollment	453	499	543	475	454	472	452	441	438	488
Green Trails(1965)										
Square Feet	59,196	59,196	59,196	59,193	59,193	59,193	59,193	59,174	59,174	59,174
Capacity	465	465	465	465	465	465	465	465	465	465
Enrollment	429	418	394	420	411	419	415	431	441	414
Hanna Woods(1970)										
Square Feet	57,242	57,242	57,242	57,242	57,242	57,242	57,242	58,019	58,019	58,019
Capacity	465	465	465	465	465	465	465	465	465	465
Enrollment	384	379	354	379	391	400	448	444	448	458
Henry(1967)										
Square Feet	55,631	91,443	91,443	55,631	55,634	55,631	55,631	63,286	63,286	63,286
Capacity	592	592	592	592	592	592	592	592	592	592
Enrollment	410	412	412	429	434	486	517	531	530	604

PARKWAY C-2 SCHOOL DISTRICT

SCHOOL BUILDING INFORMATION - CONTINUED LAST TEN FISCAL YEARS

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Elementary Schools(con't):										
Highcroft Ridge(1977)										
Square Feet	65,252	65,252	65,252	66,022	65,252	66,022	66,022	66,175	66,175	66,175
Capacity	381	381	381	381	381	381	381	381	381	381
Enrollment	350	327	331	312	314	327	322	331	325	353
Mason Ridge(1948)										
Square Feet	64,574	65,982	65,982	64,650	63,544	64,650	64,650	63,573	63,573	63,573
Capacity	508	508	508	508	508	508	508	508	508	508
Enrollment	401	387	374	393	390	426	427	491	489	468
McKelvey(1966)										
Square Feet	64,765	64,765	64,765	64,765	64,765	64,765	64,765	64,922	64,922	68,564
Capacity	677	677	677	677	677	677	677	677	677	677
Enrollment	562	557	612	510	485	508	542	597	597	653
Oak Brook(1989)										
Square Feet	69,468	69,480	69,480	67,812	69,480	67,812	67,812	67,812	67,812	67,812
Capacity	550	550	550	550	550	550	550	550	550	550
Enrollment	487	488	488	495	490	516	499	500	500	493
Pierremont(1966)										
Square Feet	64,458	64,458	64,458	57,657	64,459	57,657	57,657	57,650	57,650	57,650
Capacity	529	529	529	529	529	529	529	529	529	529
Enrollment	349	378	397	400	411	407	433	447	449	448
River Bend(1968)										
Square Feet	50,818	51,818	51,818	51,272	51,818	51,272	51,272	51,623	51,623	51,623
Capacity	465	465	465	465	465	465	465	465	465	465
Enrollment	221	246	243	400	413	411	410	410	417	445
Ross(1962)										
Square Feet	54,772	54,773	54,773	54,773	54,773	54,773	54,773	54,775	54,775	54,775
Capacity	402	402	402	402	402	402	402	402	402	402
Enrollment	444	441	438	437	416	413	409	392	385	385
Shenandoah Valley(1974)										
Square Feet	64,239	64,620	64,620	64,620	64,620	64,620	64,620	64,970	64,970	64,970
Capacity	500	500	500	500	500	500	500	500	500	500
Enrollment	412	410	418	473	439	441	467	459	448	484

PARKWAY C-2 SCHOOL DISTRICT

SCHOOL BUILDING INFORMATION - CONTINUED LAST TEN FISCAL YEARS

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Elementary Schools(con't)										
Sorrento Springs(1972)										
Square Feet	57,908	57,907	57,907	57,908	57,908	57,908	57,908	58,202	58,202	58,202
Capacity	474	474	474	474	474	474	474	474	474	474
Enrollment	387	385	356	360	352	350	329	316	310	261
Wren Hollow(1974)										
Square Feet	68,248	68,248	68,248	68,248	68,248	68,248	68,248	68,248	68,248	68,248
Capacity	550	550	550	550	550	550	550	550	550	550
Enrollment	377	403	411	412	405	426	405	417	418	412
Middle Schools:										
Central Middle(1956)										
Square Feet	160,153	146,153	146,153	156,153	160,153	156,153	156,153	160,209	160,209	160,209
Capacity	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Enrollment	931	897	848	840	873	920	946	903	910	902
Northeast Middle(1971)										
Square Feet	154,251	156,013	156,013	156,038	154,967	156,038	156,038	159,851	159,851	159,851
Capacity	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Enrollment	996	1,009	929	936	901	870	815	818	821	868
South Middle(1962)										
Square Feet	127,145	127,470	127,470	127,470	127,470	127,470	127,470	127,518	127,518	127,518
Capacity	800	800	800	800	800	800	800	800	800	800
Enrollment	623	579	604	610	608	593	574	582	579	585
Southwest Middle(1994)										
Square Feet	146,267	147,212	147,212	147,212	147,212	147,212	147,212	147,212	147,212	147,212
Capacity	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100
Enrollment	692	653	642	649	668	665	687	695	697	673
West Middle(1969)										
Square Feet	173,172	173,172	173,172	173,172	173,172	173,172	173,172	171,510	171,510	171,510
Capacity	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598	1,598
Enrollment	852	825	877	933	954	987	1,016	1,033	1,039	1,058

PARKWAY C-2 SCHOOL DISTRICT

SCHOOL BUILDING INFORMATION - CONTINUED LAST TEN FISCAL YEARS

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
High Schools:										
Central High(1960)										
Square Feet	270,551	263,533	263,533	296,621	296,621	296,621	296,621	298,694	298,694	298,694
Capacity	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700
Enrollment	1,277	1,264	1,285	1,279	1,287	1,316	1,252	1,220	1,274	1,274
Fern Ridge High(1949)										
Square Feet	44,088	44,088	44,088	23,065	23,065	23,065	23,065	23,067	23,067	23,067
Capacity	150	150	150	150	150	150	150	150	150	150
Enrollment	90	92	110	92	63	83	81	81	84	81
North High(1971)										
Square Feet	255,752	255,451	255,451	251,539	255,451	254,739	254,739	257,916	257,916	268,886
Capacity	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Enrollment	1,522	1,505	1,540	1,479	1,388	1,311	1,208	1,149	1,103	1,093
South High(1975)										
Square Feet	318,777	325,896	325,896	340,615	335,915	340,615	340,615	336,931	336,931	336,931
Capacity	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Enrollment	2,014	1,948	1,913	1,803	1,740	1,727	1,716	1,766	1,678	1,690
West High(1967)										
Square Feet	313,482	386,981	386,981	315,625	316,981	315,625	315,625	321,098	321,098	321,098
Capacity	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Enrollment	1,306	1,307	1,232	1,261	1,252	1,208	1,263	1,354	1,378	1,420
Provide also										
Preschools: Early Childhood Center(1970)										
Square Feet	49,080	52,114	52,114	52,204	52,114	52,204	52,204	52,390	52,390	52,390
Capacity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	454
Enrollment	180	79	67	84	97	86	98	115	122	136
Instructional Services Center(1968)(1)	100	, ,	07	0.	,,	00	70	110	122	150
Square Feet	17,084	19,464	19,464	30,943	32,563	30,943	30,943	32,123	32,123	14,802
Capacity	170	170	170	170	170	170	170	170	170	54
Enrollment	0	81	81	81	85	98	50	51	67	59
Pre-School North(2015)	U	61	61	01	63	90	50	31	07	39
Square Feet		_				_	7,171	7,170	7,170	7,170
Capacity	-	-	-	_	-	_	96	96	96	90
Enrollment	-	-	-	-	-	-	81	82	85	89
Emonificht	-	-	-	-	-	-	01	02	63	89

PARKWAY C-2 SCHOOL DISTRICT

SCHOOL BUILDING INFORMATION - CONCLUDED LAST TEN FISCAL YEARS

	Fiscal Year									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Other Buildings:										
Administration(1963)										
Square Feet	18,100	18,061	18,061	18,061	18,061	18,061	18,061	18,062	18,062	18,062
Facilities/Operations(1966)										
Square Feet	35,960	35,494	35,494	35,494	48,955	35,494	35,494	35,869	35,869	35,869
Fern Ridge Grounds Storage										
Square Feet	-	-	-	21,218	21,218	21,218	21,218	21,218	21,218	21,218
Instructional Services Center(1968)(1)										
Square Feet	34,169	34,808	34,808	20,629	21,709	20,629	20,629	19,465	19,465	19,465
Transportation(1961)										
Square Feet	12,373	12,880	12,880	13,838	13,838	13,838	13,838	12,013	12,013	12,013
Service Bays	7	7	7	7	7	7	7	7	7	7
Buses	148	148	148	148	148	148	148	148	149	149
Athletics:										
Football Fields	17	17	17	17	17	17	17	17	17	17
Soccer Fields	24	24	24	24	29	29	29	29	29	29
Running Tracks	12	12	12	12	22	22	22	22	22	22
Baseball/Softball	36	36	36	36	35	35	35	35	35	35
Swimming Pools	4	4	4	4	4	4	4	4	4	4
Playgrounds	44	44	44	44	44	44	44	44	44	44

Sources:

DESE Annual Report of School Data

District Blueprints

District Archives

District report "Confronting Parkway's Space & Enrollment issues"

⁽¹⁾ The Instructional Services Center is used for both administrative offices and instructional. The square footage for this site was based upon space dedicated for instructional purposes.